### **Fundamentals of Operations Research**

## Prof. G. Srinivasan

#### **Department of Management Studies**

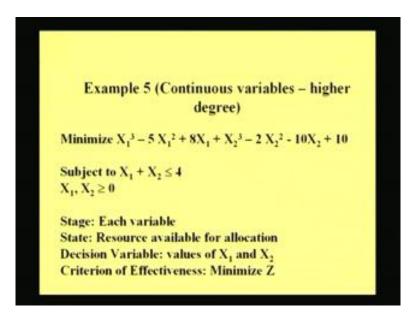
# Indian Institute of Technology, Madras

# Lecture No. # 19

# **Dynamic Programming- Continuous Variables**

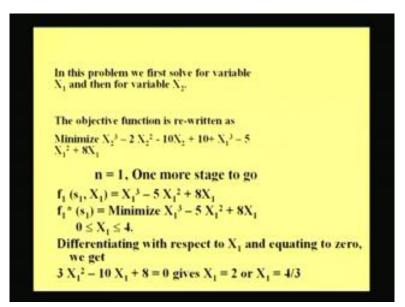
In this lecture we continue our discussion on dynamic programming. We continue to solve examples where the decision variables take continuous values. In the previous example we had a linear objective functions with nonlinear constrains and variables were continuous. In this example we will have a nonlinear or a polynomial objective functions subject to a linear inequality as a constraint.

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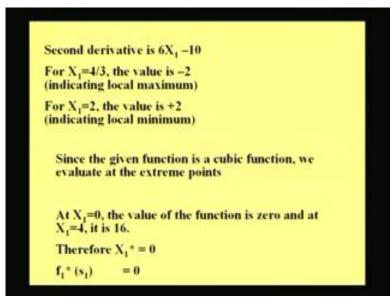
The objective function is to minimize  $Z = X_1$  cube  $-5X_1$  square  $+8 X_1 + X_2$  cube  $-2X_2$  square  $-10X_2 + 10$  subject to  $X_1 + X_2$  less than or equal to 4;  $X_1$  and  $X_2$  continuous and greater than or equal to 0. As usual we define the stage, state, decision variable and criteria of effectiveness. We have 2 variables here so we solve in 2 stages and each variable represents a stage the state is the resource available for allocation the constrained  $X_1 + X_2$  less than or equal to 4 does not tell us what the resource is therefore we generally define it as resource available for allocation. Decision variables of course, are the values of the variables  $X_1$  and  $X_2$  and the criteria of effectiveness minimize the objective function Z given by  $X_1$  cube  $-5X_1$  square  $+8X_1 + X_2$  cube  $-2X_2$  square  $-10 X_2 + 10$ .

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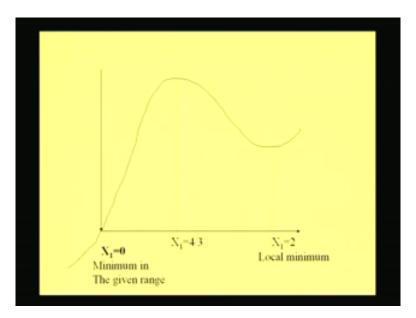
We have 2 variables in this problem or in our approach. We are going to first solve for variable  $X_1$  and then for variable  $X_2$  we may call it a kind of a forward recursion. Alternately we can also re write the objective function such that the objective function is  $X_2$  cube  $-2X_2$  square  $-10X_2 + 10 + X_1$  cube  $-5X_1$  square  $+8X_1$ . We will later see why we decided to rewrite the objective function. Since we have rewritten the objective function this way, it makes it easier for us to solve for variable  $X_1$ , first and then for variable  $X_2$ . Then constant now is added along with the  $X_2$  terms and not along with the  $X_1$  terms so as usual n = 1; 1 more stage to go  $F_1$  or  $S_1$ ,  $X_1$  is  $= X_1$  cube  $-5X_1$  square  $+8X_1$ .  $F_1$  star of  $X_1$  is the best value of  $X_1$  that optimizes the function  $F_1 X_1$  minimized,  $X_1$  cube  $-5X_1$  square  $+8X_1$  subject to the condition. 0 less than or equal to  $X_1$  less than or equal to  $X_{1-}$ . Differentiating with reference to  $X_1$  and setting it to 0, we get  $3X_1$  square  $-10 X_1 + 8 = 0$  which would give us  $X_1 = 2$  or  $X_1 = 4/3$ . Now we have 2 values of  $X_1$  which is  $X_1 = 2$  and  $X_1 = 4/3$ . We also observe that when we solved for  $3X_1$  square  $-10X_1 + 8 = 0$ , we can easily solve for  $X_1$  by factorizing it.  $-10 X_1$  can be written as  $-6X_1 - 4X_1$  from which we would get  $X_1 = 2$  or  $X_1 = 4/3$ .

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Now in order to find out which one is the minimum, we now have to find out the second derivative. Second derivative would be  $6X_1 - 10$ , now we substitute the 2 values that we have got. That is  $X_1 = 4/3$  and  $X_1 = 2$ . when we substitute  $X_1 = 4/3$  in  $6X_1 - 10$ , we get -2 which indicates that 4/3 is a local maximum when  $X_1 = 2$ . The value is +2 indicating 2 is a minimum. Now if we go back to the function  $X_1$  cube  $-5X_1$  square  $+8X_1$  it is cubic in  $X_1$ . So we also have to find out in the range  $0X_1$ , 2, 4 the value of the function at the end. Unlike a quadratic in a cubic we need to find out the value at the end. So when we find the values at the extreme. At  $X_1 = 0$ , the value of the function is 0 added  $X_1 = 4$ . It is 16. Now if we compare the value that  $X_1 = 0$  and  $X_1 = 2$  we observe that the minimum actually happens at  $X_1$  star = 0. So the minimum happens at  $X_1$  star equals to 0 and  $F_1$  star of  $X_1$  is = 0.

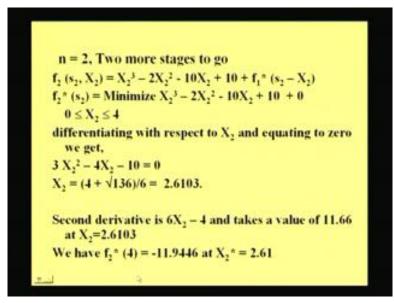
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We also explain this using this figure. This is a kind of free hand diagram of the polynomial that we have and we observe that the 2 values that we obtained our  $X_1 = 2$  here and  $X_1 = 4/3$ .

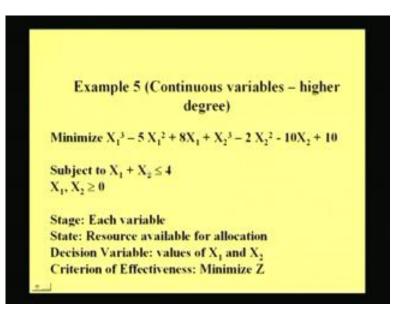
 $X_1 = 4/3$  represents a local maximum.  $X_1 = 2$  represents local minimum.  $X_1 = 0$  is here and  $X_1 = 4$  is farther. We also realize that for values less than 4/3, it is decreasing and it is at 0 and  $X_1 = 0$ . For values greater than 2, it will be increasing. So the minimum happens to be at  $X_1 = 0$  with  $F_1$  star of  $X_1 = 0$ .

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Continuing with N = 2 and 2 more stages to go F<sub>2</sub> or X<sub>2</sub>, S<sub>2</sub> is = X<sub>2</sub> cube  $- 2X_2$  square  $- 10 X_2 + 10 + F_1$  star of S<sub>2</sub>  $- X_2$ . Now F<sub>1</sub> star of S<sub>2</sub>  $- X_2$  comes because we assume that there is an S<sub>2</sub> resource available, out of which an X<sub>2</sub> value of X<sub>2</sub> is allocated to variable X<sub>2</sub> and the balance S<sub>2</sub>  $- X_2$  has S<sub>1</sub> for allocation to variable for X<sub>1</sub>. Now F<sub>2</sub> star of S<sub>2</sub> are values of X<sub>2</sub>, minimizes X<sub>2</sub> cube  $- 2X_2$  square  $- 10X_2 + 10 + 0$ . The 0 comes because of F<sub>1</sub> star of S<sub>2</sub>  $- X_2$ . We have all ready seen here that F<sub>1</sub> star of S<sub>1</sub> is 0 therefore F<sub>1</sub> star of S<sub>2</sub>  $- X_2$  is also 0. Now in the range 0 less than or = X<sub>2</sub> is less than or = 4. The 4 comes from the inequality here.

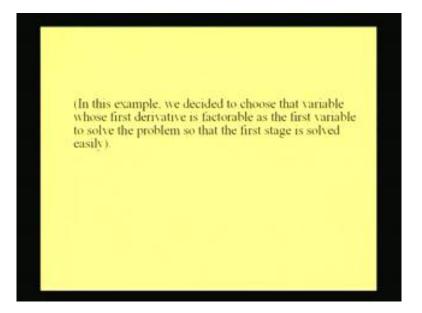
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4 is the amount of resource available at the beginning. So S<sub>2</sub> takes value = 4. So X<sub>2</sub> is between 0 and 4 again. We have to differentiate with respect to variable X<sub>2</sub> and we equate it to 0. We get  $3X_2$  square  $-4X_2 - 10 = 0$  that comes from the first 3 terms. The terms X<sub>2</sub> cube  $-2X_2$  square  $-10X_2$  on differentiation will give  $3X_2$  square  $-4X_2 - 10 = 0$ . Now this is a quadratic equation we have to solve for X<sub>2</sub>, so we do not factorize it. So we use the formula -B + or - root of B square -4 ac/2a to get X<sub>2</sub> is = 4 from + or - root of 136/6. So we get 2 values. One is 4 + root 136/6 and the other is 4 - root 136/6. Now we do not consider the negative value because X<sub>2</sub> should be greater than or equal to 0. So we consider only the positive value or the positive root and we have X<sub>2</sub> is = 2.6103. Now we have to find out whether this is a minimum and to do that, we further differentiate or we find out the second derivative. Second derivative, on differentiating this would give us  $6X_2 - 4$ .  $6X_2 - 4$  at 2.6103, there is a positive value of 11.66 and X<sub>2</sub> is = 2.03. Therefore the optimum S<sub>2</sub> star is = 2.61 and F<sub>2</sub> star of 4 or the objective function value is -11.9446. This we obtain by substituting 2.6103 in this expression X<sub>2</sub> cube  $-2X_2$  square  $-10X_2 + 10$ .

When we substitute  $X_2 = 2.6103$ , we get the value of the function as -11.9446.  $X_1$  star is already 0, therefore the best values are  $X_1$  star is 0,  $X_2$  star is 2.6103 and  $F_2$  star of 4 or the minimum value is -11.9446.

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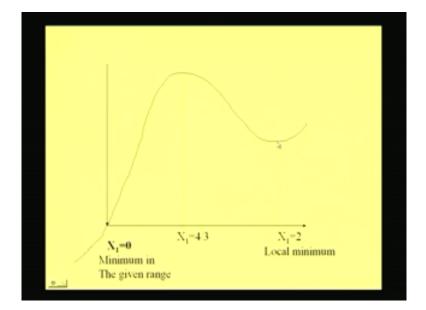


Now there are a couple of things we did in this example. In this example we decided to choose that variable  $X_1$  first and then we chose variable  $X_2$ . If we look at the function carefully, normally in a backward recursive mode we would have solved for variable  $X_2$  first and then at N = 2 we would have solved for  $X_1$  but then here we did something. We rewrote the objective function or rearranged the terms. The  $X_2$  terms were grouped together first and then the  $X_1$  terms were written so that we could optimize  $X_1$  first. The reason was very simple. When we had the first derivative here we could factorize it to get 2 or 4/3. If we had used  $X_2$  first we would be forced to use the quadratic or the roots of the quadratic equation and we would have ended up getting decimals. So wherever we observe that it is possible to attract a round values and good values we can use that variable as a first variable to optimize, which is what we did here.

One should also understand that if we had worked out this problem in the normal way by choosing variable  $X_2$  in the first stage or N = 1 and then choosing variable  $X_1$  at N = 2, we would have got the same answer. The optimal solution in this problem is  $X_1$  star is = 0.  $X_2$  star is = 2.61 and the value - 11.9446. The other difference between the earlier problem and this problem is we need to look at that in this problem. Our constraint is an inequality.  $X_1 + X_2$  is less than or equal to 0 whereas in the earlier problem, the constraint was an equation. So whenever the constraint is in equation at N = 1, one more stage to go. We did not optimize. We did not optimize or we did not differentiate in the earlier problem. We substituted the value  $S_1$ . Because of the equation all the resource  $S_1$  will have to be utilized.

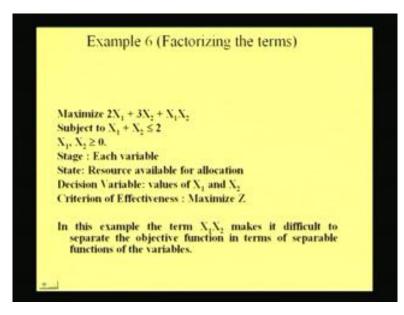
When we have an inequality, it is not necessary for us to use the entire research  $S_1$  that is available. Here we have a research  $S_1$  that is available. It is not absolutely necessary for us to use all the resource  $S_1$  available. We have an inequality. We differentiate or we optimize at the first stage and then we got 2 values that happened in this example, where  $X_1 = 0$  was the actual optimum.

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Another important thing from this problem is because this function is cubic, as explained in this figure it is not enough for us to restrict ourselves to minimum and maximum found by the differentiation. It can happen as in this example the extreme or the end is equal to 0 is actually the minimum, while the local minimum  $X_1$  equals to 2 gains the higher value of the objective function. Now this is possible for higher order functions whereas if it were a quadratic, it would have been enough because the quadratic would have only one optimum moment. We have cubic and higher order functions, one need to look at the value the functions take at the end or at the extremes. So these are the things that we have learnt using this example. So in this example, we have tried to minimize the cubic functions subject to inequality. The most important thing is when we have an inequality; we do not substitute the value of the state variable. Instead we optimize at the first stage or we optimize at N = 1, this is the most important thing that we learned from this example. Let us continue our discussion with 1 more example.

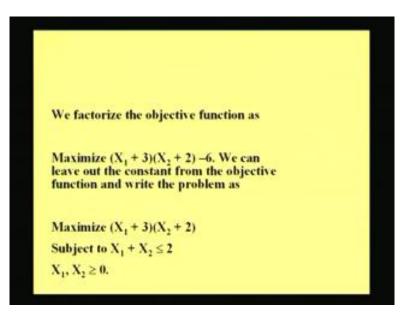
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This is shown here. The problem is to maximize  $2X_1 + 3X_2 + X_1 X_2$ . Now, what is different in this objective function compared to the previous function, last two examples are that, we have a product form  $X_1$ ,  $X_2$  appearing in the objective function. Here in example 4, when we first introduced continuous variables, we did have a product form in the constraint but the difference here is, there is a separate  $X_1$  term. There is a separate  $X_2$  term, and then there is  $X_1 X_2$ . Now with this kind of an objective function or with this type of term, it may be difficult for us at the moment to identify the objective function and separate it with respect to each stage. Now we will see how we will handle this kind of peculiarity. As we go on with this example, we again have a constraint of the type  $X_1 + X_2$  less than or equal to 2 and  $X_1$ ,  $X_2$  greater than or equal to 0.

We once again define state, stage, decision variable and criteria of effectiveness. Again we have 2 variables. So we solve it in 2 stages. So the 2 variables  $X_1$  and  $X_2$  give us the 2 stages. There are 2 stages and each stage corresponds to each variable. State once again is defined in a very general way as resources available for allocation. We do not know what this  $S_2$  represents. So we call it a resource and the amount or resource available for allocation is state variable. The designation variables are the values of  $X_1$  and  $X_2$  which we are going to find out the criteria of effectiveness or the objective function is to maximize Z. Z is given by  $2X_1 + 3X_2 + X_1 X_2$ . Once again in this example the product term  $X_1$ ,  $X_2$  is present in the objective function making it difficult to separate the objective function in terms of 2 separate functions of the variables.

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Now to overcome this, what we do is we try to factorize the objective function in this case. Now  $2X_1 + 3X_2 + X_1 X_2$ , what we can do is we can add 6 and subtract a 6 from this. So if we have  $2X_1 + 3X_2 + X_1 X_2 + 6 - 6$  and we take only these 3 terms and + 6 and we realize that we can factorize it. After factorization we will get  $X_1 + 3$  into  $X_2 + 2 - 6$  or if we expand this,  $X_1 + 3$  into  $X_2 + 2 - 6$ . We would get  $X_1 X_2 2X_1 + 3X_2 + 6 - 6$  which is  $S_2X_1 + 3X_2 + X_1 X_2$  which is what our original objective function is. So we factorize this and we get objective function which is in this form  $X_1 + 3$  into  $X_2 + 2 - 6$ . We can always leave out the consonant from any objective function. So we write the problem so as to maximize  $X_1 + 3$  into  $X_2 + 2$  object of  $X_1 + X_2$  less than or equal to  $2X_1 X_2$  greater than or equal to 0. We have left out this – 6 therefore in the end, we have to add a + 6 to the objective function. So at the moment we leave it out. Now this is a form with which we are quite comfortable because we have 2 variables  $X_1 X_2$ . The constraint is of the form  $X_1 + X_2$  less than R = 2. The objective function is clearly product of  $F_2$  terms  $S_1$  involving only  $X_1$  and constraint and the other involving only  $X_2$  and constraint. So now we can nicely do it the way we are comfortable with and we continue to solve this problem.

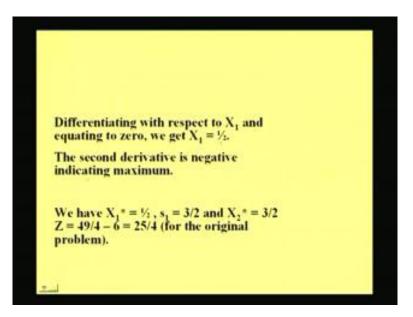
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n = 1, One more stage to go f<sub>1</sub>(s<sub>1</sub>, X<sub>2</sub>) = X<sub>2</sub> + 2 f<sub>1</sub>\* (s<sub>1</sub>) = Maximize X<sub>2</sub> + 2 subject to  $0 \le X_2 \le s_1$ Here, the maximum value is at X<sub>2</sub>\* = s<sub>1</sub> and f<sub>1</sub>\*(s<sub>1</sub>) = s<sub>1</sub> + 2 n = 2, Two more stage to go f<sub>2</sub>(2, X<sub>1</sub>) = (X<sub>1</sub> + 3)f<sub>1</sub>\*(2 - X<sub>1</sub>) f<sub>2</sub>\* (s<sub>1</sub>) = Maximize (X<sub>1</sub> + 3)(2 - X<sub>1</sub> + 2) subject to  $0 \le X_1 \le 2$ Maximize (X<sub>1</sub> + 3)(4 - X<sub>1</sub>) subject to  $0 \le X_1 \le 2$ Maximize -X<sub>1</sub><sup>2</sup> + X<sub>1</sub> + 12

So when N = 1, one more stage to go, we try to optimize on the variable  $X_2$  first so we have  $F_1$  or  $S_1$  is =  $X_2 + 2$ . We take only this term. We take  $X_2 + 2$  terms.  $F_1$  star of  $S_1$  value of this function is to maximize  $X_2 + 2$ , subject to the condition less than or equal to  $X_2$  less than or equal to  $S_1$ . We assume that a resource  $S_1$  available here for variable  $X_2$  which means something is allocated to  $S_1$ . The balance is available as  $S_1$ , subject to 0 less than or equal to  $X_2$  less than or equal to  $S_1$ . Now here again we optimize it and it turns out that the optimum value is at  $X_2$  star has an upper limit of  $S_1$ . So obviously, the best value of  $S_2$  is going to be  $S_1$ . Due to the presence of the inequality here, we optimized it. We optimized this function subject to 0 less than or equal to  $S_2$  less than or equal to  $S_1$ . The maximum value is got at  $S_2$  star equal here and  $F_1$  star of  $S_1$  is =  $S_1 + 2$ . Now we go to the second stage N = 2, 2 more stages to go.  $F_2$  of 2,  $S_1$ , 2 comes from this so,  $2X_1$  is  $X_1 + 3$  into  $F_1$  star of  $F_2 - X_1$ .  $2 - X_1$  again comes because, out of this available 2, there is an  $X_1$  greater than or equal to which is allocated to variable  $X_1$ , so  $2 - X_1$  greater than or equal to 0 is now available as  $S_1$  or allocation for variable  $X_2$ .

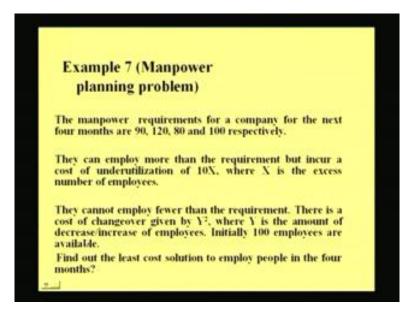
Here again we are aware that  $S_1$  is greater than or equal to. Now this  $S_1$  is greater than or equal to because if we go back here both  $X_1$  and  $X_2$  are = 0. So if we can give an allocation,  $X_1$  greater than or equal to or less than or equal to 2, the balance  $S_1$  will have to be greater than or = 2 is applicable here. Similarly 0 less than or equal to  $S_1$ , less than or equal to 2 is applicable here. This would mean  $F_2$  star of  $S_1$  is to maximize  $X_1 + 3$  into  $F_1$  star of  $X_2 - S_1$ . We also know that  $F_1$  star of a given  $S_1$  is  $S_1 + 2$ , so  $S_1$  star of  $S_1$  will be  $2 - S_1 + 2$  subject to 0 less than or equal to 2. So to maximize  $S_1 + 3$  into  $4 - X_1$  subject to 0, less than or equal to  $S_1$ , less than or equal to 2. First derivative = 0.

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We get  $X_1 = 1/2$ . Now that comes because we have  $-2X_1 + 1 = 0$  gives us  $S_1 = 1/2$  and the second derivative will be -2 indicating it is negative and also indicates the maximum. So we are into maximizing, therefore  $X_1$  star = 1/2. Now if  $X_1$  star is = 1/2;  $S_1 = 3/2$  that comes because  $X_1$  star is = 1/2. So we have used up 1/2 here. 3/2 is now available as  $S_1$  for allocation of variable  $X_2$ . We also know that  $S_2$  star is =  $S_1$ , therefore 3/2, which is available for allocation goes to variable  $X_2$ , so  $X_1$  star is 1/2,  $X_2$  star is 3/2. The value of objective function at present is 49/4, i.e., the value of the function  $-X_1$  square  $+X_1 + 12$  at  $X_1 = 1/2$  is 49/4. But we also have to subtract a 6 because when we factorize, the original objective function turned out to be  $X_1 + 3 + X_2 + 2 -$  (we left out this) – (included only this). Therefore we have to include this -6 here, so we subtract a 6 from the Z to get 25/4 for the original problem.

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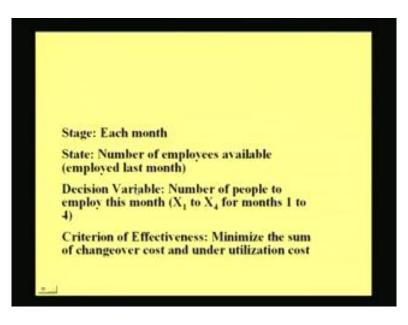
Now the most important thing in this is when we have an objective function of this type, where this is the first time we considered an objective function which has  $X_1$  terms,  $X_2$  terms and a product, the presence of the product along with the  $X_1$  terms and the  $X_2$  terms makes it difficult. Therefore factorization came to our rescue. If the function is such that we can factorize it, we can use it to our advantage and then convert the objective function into this form where we can separate the  $X_1$  term and the  $X_2$  terms which in this case turned out to be a product of  $S_1$  and a function of  $S_2$ . If we had started with this, then it would have become very difficult trying to optimize 2 variables in 1 stage or we end up having to identify different types of state variables. So to avoid or overcome that difficulty by factorizing and by bringing it into or at form, we can separately take out the  $X_1$  term as well as the  $X_2$  term and then we can separately optimize for each one of them. So it is important when we have these kinds of objective functions. We should explore possibilities.

We can convert them into the form  $S_1$  of  $X_1$ ,  $S_2$  of  $X_2$ , so in this case it was the product form. Also we need to understand that whenever we have an inequality coming in, we do not substitute. We need to optimize. In this case we did optimize  $X_2 + 2$  subject to 0, less than or equal to 0. We found out that, the value of  $X_2$  star was the available resource but we did optimize to find out that the maximum value R is =  $S_1$ . Couple of things that we can learn from this example is that when we have an objective function, when we could use factorization to convert into a form which is familiar and comfortable. We then have an inequality. We need to optimize N = 1 stage. We continue our discussion in dynamic programming through another example from which we would learn a few new things.

Now this problem is a typical manpower problem. So the problem is as follows. Man power requirements for a company for the next 4 months are 90, 120, 80 and 100 respectively. They can employ more than the requirement in any month, but if they do that, they incur a cost of under utilization. Now this cost of underutilization is 10 times X, where X is the additional number of employees over and above the minimum required and the minimum required in the first month is 90. If they end up employing 95 people then because of the additional 5, they would incur an under utilization cost of 10 into 5 which is 50. They cannot employ less than the minimum required. So they can only employ 90 or more for the first month. They cannot

employ fewer than the requirement. Now there is also a cost of changeover given by Y square where Y is the amount of decrease or increase over the employees. For example if they choose to employ 95 employees for the first month instead of 90 and say 120, they employ in the second month then there is a difference of 15 from 95 to 120. Remember 90 is the requirement and if they employ 95 then from this 95 to 120, there is a change over cost and increase cost which will be 15 square which is = 225. If they choose to employ 100 here then there is a decrease of 20 so, that would result again in a changeover cost so 20 square which is = 400. So whether there is an increase or decrease, there is a change over cost given by Y square where Y is the amount of decrease or the extent of decrease or increase of the employees. Initially 100 employees are available so 100 employees are available here at the beginning of the first month to find out the least cost solution to employees in the fair month where we will now we look at.

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We had defined decision variable and criterion of effectiveness now. There are 4 months, so each month would act as a stage. We have 4 stages N = 1 to N = 4 which are represented by the 4 months. State in this example, is the number of employees available in the month or the number of employees who have been employed in the previous month. For example when we look at the beginning of the first month now, 100 employees are available in the beginning of the first month so that is the state variable. If we look at the beginning of the second month then the number of people who were employed in the first month would now be available at the beginning of the second month and therefore that would be the state variable. State variable here is the number of employees available at the beginning of the month which is the number of employees who were employed in the previous month. Decision variable is  $X_1$  to  $X_4$  is the number of people to be employed in the current month or in the last month. So we define X<sub>1</sub> to X<sub>4</sub> for 4 month, S<sub>1</sub> to 4. Criterion of effectiveness or the objective function as an example would be to minimize the sum of the change over cost and the underutilization cost. There are 2 costs. There is a change over cost. There is an underutilization cost. So we want to minimize the sum of these 2 costs as the minimum total cost. We use a backward recursive approach.

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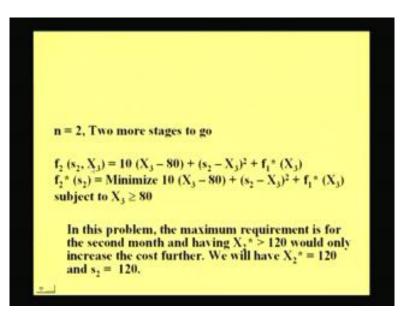
 $\begin{array}{l} \mathbf{n}=1, \mbox{ One more stage to go} \\ f_1 \left( s_1, X_4 \right) = 10 \; (X_4 - 100) + (s_1 - X_4)^2 \\ f_1^* \left( s_1 \right) = \mbox{ Minimize 10 } (X_4 - 100) + (s_1 - X_4)^2 \\ \mbox{ subject to } X_4 \geq 100 \\ \mbox{ Differentiating with respect to } X_4 \mbox{ and equating to } \\ \mbox{ zero, we} \\ \mbox{ get } 10 - 2(s_1 - X_4) = 0, \mbox{ from which } X_4^* = s_1 - 5 \\ \mbox{ Since } X_4 \geq 100, \mbox{ we have } \\ X_4^* = s_1 - 5 \mbox{ when } s_1 \geq 105 \mbox{ and } \\ f_1^* \left( s_1 \right) = 10 \; (s_1 - 105) + 25 \\ X_4^* = 100 \mbox{ when } s_1 < 105 \mbox{ and } f_1^* \left( s_1 \right) = (s_1 - 100)^2 \\ \end{array}$ 

So when N is = 1 more stage to go or 1 more month to go, we are effectively looking at the 4<sup>th</sup> month, so because of the backward recursion we have 1 more month to go. We are here. So we are looking at the fourth month, so we assume that we are at the end of the 3<sup>rd</sup> month. F<sub>1</sub> or S<sub>1</sub>X<sub>4</sub>, S<sub>1</sub> is a state variable which is the amount of people available at the beginning of 4<sup>th</sup> month which is also the number of people employed in the 3<sup>rd</sup> month.

We will see that later. So the number of people available at the beginning of the 4<sup>th</sup> month is  $X_1$ .  $X_4$  is the decision variable which is a number of people who are going to be employed in the 4<sup>th</sup> month. The requirement for the 4<sup>th</sup> month is 100, so number of people who are going to be employed in the 4<sup>th</sup> month will have to be more than 100. So if it is more than 100 then  $X_4 - 100$  is the excess number of employees who contributed to the underutilization cost. So underutilization cost is 10 times  $X_4$  which 100. Now there is a change over from  $X_3$  to  $X_4$  because  $X_3$  is the number of people in the month 3.  $X_4$  is the number of people in the month 4.  $X_3 - X_4$  is the change over so  $X_3$  is the same as  $S_1$ . A state variable is the same as the number of people employed in the 4<sup>th</sup> month. We have  $S_1 - X_4$ , power the whole square. This is the change over cost.

This objective function is the sum of the underutilization cost and the change over cost. So  $F_1$  star of  $S_1$  is the best value of  $X_4$  which is to minimize the sum of the underutilization cost and the changes over cost to minimize 10 times  $X_4 - 100 + S_1 - X_4$  the whole square. So subject to the condition,  $X_4$  is greater than or equal to 100. Company should employ at least the minimum number or more and cannot employ less than 100 in this case. So once again differentiating w.r.t 4 and equating to 0, we would get 10 - 2 times  $S_1 - X_4$  will be = 0, that comes with this expression. This (Refer Slide Time: 35:58) would give us 10. This would give us -2 times  $S_1$  into  $X_4 = 0$  from which  $X_4$  star is  $= S_1 - 5$ . Now we also have to find out the second derivative and show that the second derivative is positive which would indicate a minimum, which we would see from here. -2 into  $-X_4$  would give us  $a + 2X_4$  which would give us a minimum. So  $X_4$  star is  $= S_1 - 5$  in this case.

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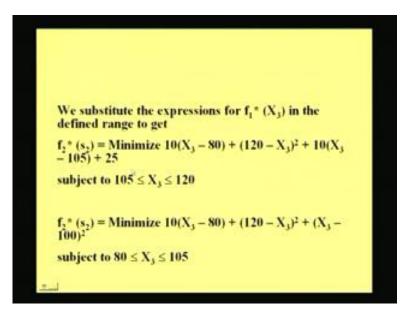
Now we also have 2 cases coming in here since  $X_4$  is greater than or equal to 100, we need to have a couple of things. When  $S_1$  is greater than or equal to 105 then  $X_4$  star will become  $S_1 - 5$ . For example if  $S_1$  were 110, then the best value of  $X_4$  star would be 110 - 5. On the other hand if  $S_1$  was 100, then  $S_1 - 5$  would give us 95 which is going to violate  $X_4$ , greater than or equal to 100. So in such a case,  $X_4$  star will take a value 100.  $X_4$  star will take values depending on what the value of  $S_1$  is, so if  $S_1$  is greater than or equal to 105 then  $X_4$  star will be  $S_1 - 5$  and  $F_1$  star of  $S_1$  will be 10 times  $S_1 - 105 + 25$ . This comes because when we substitute  $X_4 = S_1 - 5$ , becomes 10 into  $S_1 - 5 - 100$  which is 10 into  $S_1 - 105$ .  $X_4$  is  $S_1 - 5$ ,  $S_1$ and  $S_1$  will cancel out each other and we will get a 25. So when  $X_4$  star is  $= S_1 - 5$ ,  $F_1$  star of  $S_1$  is 10 times  $S_1 - 105 + 25$ .

If  $S_1$  is less than 105,  $S_1 - 5$  will become less than 100 but then it will violate the restrictions, so  $F_4$  star will take a value 100. So  $F_4$  star will take a value 100, if  $S_1$  is less than 105. Substituting here, the under utilization cost becomes 0 and only the change over cost will be there.  $F_1$  star of  $S_1$  will become  $S_1 - 100$  the whole square. Now N=2; 2 more stages to go,  $F_2$ of  $S_2 X_3$  star. Now when we have 2 more stages to go, we assume that we are at the beginning of month 3, and we have certain number of resources available to us which is the number of people who worked in month 2. So, when we are here, when have N = 2; 2 more stages to go, and we have to make a decision for variable  $X_{3}$ , assuming that  $S_2$  people are available.

 $F_2$  of  $S_2$ ,  $X_3$ = 10 times  $X_3$  – 80, 80 come as the minimum requirement for month 3 +  $S_2$  –  $X_3$ , the whole square represents the changeover. There is  $S_2$  that was available at the beginning,  $X_3$  is employed +  $F_1$  star of  $X_3$ , this comes in because the number that we employ this month,  $X_3$  is now available at the beginning of the next month as  $X_1$  so the function is 10 into  $X_3$  – 80 +  $S_2$  –  $X_3$ , whole square, +  $F_1$  star of  $X_3$ .  $F_2$  star of  $S_2$  is to minimize 10 into 3 – 80 +  $S_2$  –  $X_3$ , the whole square, +  $F_1$  star of  $X_3$ , subject to the condition,  $X_3$  greater than or equal to 80. Now you go back to the problem. We observe that the 4 requirements are 90, 120, 80 and 100. One look at these numbers is going to tell us that for the second month it is not advisable for us to have more than 120 people at all because if we have more than 120 people then we are going to unnecessarily have underutilization cost and the change over cost is going to be more because the next month's requirement is 80. One look at these numbers it would tell us that

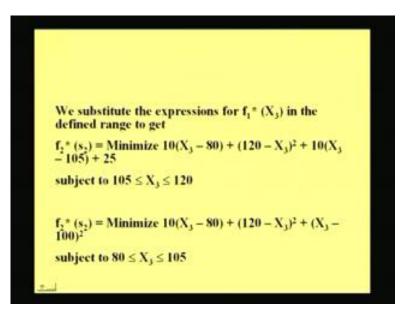
for the second one, we are going to employ only 120 people. We use this information in this problem to simplify this problem further. So we go back. In this problem, the maximum requirement is for the second month and having an  $X_2$  star greater than 120 would only increase both the under utilization cost and the change over costs further. We will have  $X_2$  star = 120 and  $S_2$  = 120. So we can comfortably substitute  $S_2$  = 120 in this. Now we also have 2 functions for  $F_1$  star of  $X_1$ .  $F_1$  star of  $S_1$  took 10 into -105 + 25 in a certain range and  $F_1$  star of  $S_1$ ,  $S_1 - 100$ , the whole square in a different range where  $S_1$  is less than 105. Now we have to substitute both these expressions here. So we have 2 expressions for  $F_2$  star of  $S_2$ . Now we understood that  $S_2$  is 120 because  $X_2$  star is 120. So we are going to substitute  $S_2 = 120$  and we are also going to substitute the 2 expressions for  $F_1$  star of  $X_3$ .  $F_1$  star of  $X_3$  is the same as  $F_1$  star of  $S_1$ . So we substitute both these expressions. So the first one will have one  $F_2$  star of  $S_2$ , minimize 10 times  $X_3 - 80 + 120 - X_3$  the whole square + 10 into  $X_3 - 105 + 25$ . We have used the first expression here, 10 into  $S_1 - 105 + 25$  but that is within the range greater than or equal to  $S_1$ , greater than or equal to 105. This implies  $X_3$  greater than or equal to 105.

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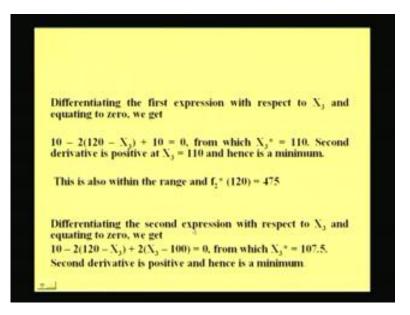
 $X_3$  has to be less than or equal to 120 because that is the maximum. Therefore in the range  $X_3$  between 105 and 120, we have this function which minimizes 10 times  $X_3 - 80 + 120 - X_3$  the whole square + 10 times  $X_3 - 105 + 25$ . On the other hand in the range  $X_3$  less than 105, let us go back.  $S_1$  is less than 105,  $F_1$  star of  $S_1$  is  $S_1 - 100$  the whole square.  $S_1$  is the same as  $X_3$  in the range,  $X_3$  less than 105 or in the range of  $X_3$  between 80 and 105, 80 comes from the fact that minimum requirement is 80. Now in the range 80 to 105 that we have here, now the function becomes minimized. 10 into  $X_3 - 80 + 120 - X_3$ , the whole square +  $X_3 - 100$  whole square.  $X_3 - 100$ , the whole square comes from  $S_1 - 100$  the whole square.

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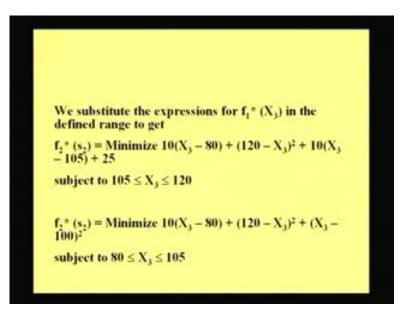
So we have written both these functions for  $F_2$  star  $S_2$  depending on the range of values of  $X_3$ . So if  $X_3$  is in this range, we have one function.  $X_3$  is in the other range. We have another function, so we have to separately optimize both these functions and find out what is the minimum value of  $X_3$ .

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In order to do that we differentiate the first expression with respect to  $X_3$  and we equate it to 0.

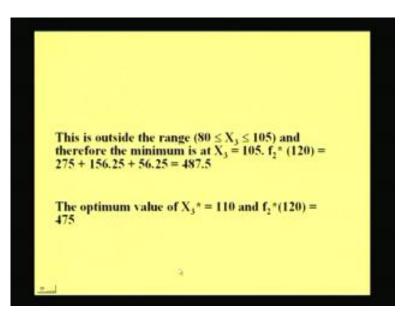
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So this would give us a 10. This would give us 2 times  $120 - X_3$  into -1. This would give us another 10. So we get 10 - 2 times  $120 - X_3 + 10 = 0$  from which  $X_3$  star is = 110. Second derivative is positive because we have a + 2X<sub>3</sub> term that would give us a + 2 which is positive at  $X_3 = 110$  and then the value of  $X_3$  star is = 110 is indeed a minimum. We also need to check that, the  $X_3$  for this function will be within the range 105 to 120 and it happens if 110 is within the range and so we do not have to worry.

If  $X_3$  star had exceeded 120 or were less than or equal to 105, then we substitute as the extreme points to find out which one is the minimum. Now in this case we found out that the optimum value which is 110 is in the range and we comfortably use this 110 and substituting we get  $F_2$  star of 120 = 475. We go back and substitute here we get 400, 0 50, another 25 so put together we get 475. So now we go to other expression we have to get the value of  $X_3$  keeping in mind the range. This would give us a 10, this would give us -2 times  $120, -X_3$  and this would give another 2 times  $X_3 - 100$ . So we get 10 - 2 times  $120 - X_3 + 2$  times  $X_3 - 100 = 0$  from which  $X_3$  star = 107.5. Second derivative is positive because there is a  $2X_3$  here and a  $2X_3$  here so  $4X_3$  will be +4 and so it is positive. We need to look at something else. The value is 107.5 but we know it is valued between 80 and 105. The optimum exceeds the range. So we need to go back and substitute whether it is minimum at 80 or whether it is minimum at 105. Because this function is quadratic and because at 107.5, it is a minimum, we observe that within this range the value at 105 will be smaller than the value at 80 so  $X_3$  star is actually 105 in this case and not 107.5. So we will take 105,  $X_3$  star will be 105. When we substitute  $F_2$  star of 120 is 487.5.

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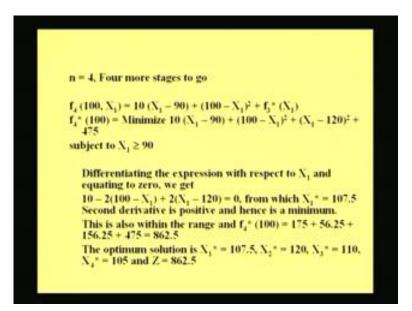
In this case the optimum value of  $X_3$  star is 110 which is the best value corresponding to the lower of 475 and 487.5. So  $F_2$  star of 120 is 475,  $X_3$  star is = 110. Now we proceed again at N = 3, 3 more stages to go mean that we are somewhere here (Refer Slide Time: 38.05). We are here at the beginning of the second month and we have a state variable and a decision variable too to make. So at N = 3 more stages to go, assuming  $F_3$  is a state variable and  $X_2$  is the decision variable. 10 times  $X_2 - 120$ , 120 is the minimum requirement,  $X_2$  is what we are going to employ for month  $2 + S_3 - X_2$  the whole square. This represents the change over cost  $+ F_2$  star of  $X_2$ . Now  $F_3$  star of  $X_3$  which is the best value of this function is given by an  $X_2$  such that it minimizes 10 times  $X_2 - 120 + X_3 - S_2$  the whole square  $+ F_2$  star of  $X_2$ .  $F_2$  star of  $X_2$  in the beginning of next month, subject to the condition, the minimum  $X_2$  greater than or equal to 120 is also satisfied.

Now we have already seen that because of these 4 values 90, 120, 80 and 100. We know it is not advisable to have more than 120 in the second month and therefore we have already seen that 2 star is = 120. So all we need to do here is to show or to take the value  $F_2$  star is = 120 which we know in this case,  $X_2$  star is = 120. So we are not going to optimize this and find out 120, we may do that.

Since we know that 120 is maximum and we have already used this in the earlier result, we have  $X_2$  star is = 120 and  $F_3$  star of  $X_3$  will be  $S_3 - 120$ , the whole square + 475. When  $X_2$  star is = 120, the under utilization cost is not present. There is no under utilization because we are not employing more people. Only the change over cost is there. So whatever is available as state variable is  $X_3$ , from that  $X_3$ , we are going to bring it to 120,  $S_3 - 120$  the whole square +  $F_2$  star of  $X_2$  has been found out to be 475, so we add this 475 to get  $F_3$  star of  $X_3 = S_3 - 120$  the whole square + 475.

Now we go to the last one N = 4, 4 more stages to go, which means we are at the beginning of the problem, which means we are at the beginning of month 1. The requirement during this period is 90. People available at the beginning of the planning period are available at the beginning of month 1, is 100, so we go back to N = 4.

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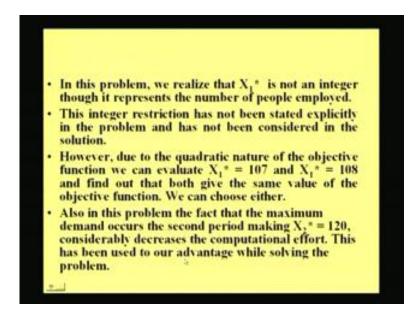
 $F_4$  of 100X<sub>1</sub>, this 100 comes in because 100 is the amount of people available at the beginning of the first month and X<sub>1</sub> is the decision. X<sub>1</sub> is the number of people that we are going to employ in the first month. So  $F_4$  of 100, X<sub>1</sub> is 10 times X<sub>1</sub> – 90. 90 is the minimum requirement for month 1, so if we end up employing more than X<sub>1</sub> then there will more than 90. There will be an X<sub>1</sub> – 90 which will add to the under utilization. So there is going to be a change over cost,  $100 - X_1$ , the whole square represents the change over cost + F<sub>3</sub> star of X<sub>1</sub> F<sub>3</sub> star of X<sub>1</sub> comes because this F<sub>3</sub> star of X<sub>1</sub> is available as X<sub>2</sub> at the beginning of the stage F = 3. X<sub>1</sub> is going to go as S<sub>2</sub>.

Earlier we had defined  $F_3$  star of  $S_3$ . Now this  $X_1$  is going to go as  $F_3$  so we write  $F_3$  star of  $X_1$ .  $F_4$  star of 100 is the best value that this function can take for a given state variable which has a value 100 and that would minimize this function, 10 times  $X_1 - 90 + 100 - X_1$ , the whole square  $+ X_1 - 120$  the whole square + 475.  $X_1 - 120$  the whole square + 475 comes from the earlier statement,  $X_3 - 120$  the whole square + 475. So the whole thing repeats again and most importantly subject to the condition,  $X_1$  less than greater than or equal to 90. Now this 90 is the minimum requirement that we need to have for this. Now once again differentiating with reference to  $X_1$  and equating it to 0, we get this expression. It would give us a 10. This would give us 2 times  $100 - X_1$  into -1 and this would give us 2 times  $X_1 - 120$ . Constant does not yield anything. So we get 10 - 2 times  $100 - X_1 + 2$  times  $X_1 - 120$  equals to 0 from which  $X_1$  star is = 107.5. Second derivative would be positive because this is a  $4X_1$  terms this is a  $2X_1$  term. So together we have  $4X_1$ . So the second derivative will be 4 and it is positive and therefore 107.5 is the minimum.

Now it also satisfies the condition  $X_1$  greater than or equal to 90 and therefore we are comfortable and it is also less than 120 which is one of the assumptions we had made. So it also satisfies that and therefore does not give any trouble or any difficulty. We comfortably assumed the value 107.5. This is within the range and  $F_4$  star of 100 on substitution would give us 107.5 - 90 is 17.5 multiplied by 10 gives us 175.100 - 107.5 is 7.5 square which is 56.25, 107.5 - 120 is 12.5 square is 156.25 + 475 gives us 862.5 as the cost. Now the optimum solution is  $X_1$  star is = 107.5 that we found out. Now  $X_2$  star is 120 which we assumed in this problem.  $X_3$  Star is 110 that we found out.  $X_4$  star was 105 which we also

found out right at the beginning because when  $X_3$  star is 110. We go back here at  $N = 1 X_3$  star is 110. It implies that  $S_1$  is 110, if  $S_1$  is greater than 105, therefore  $X_4$  star will be  $S_1 - 5$ . It will become 105 and the value of the objective function is 862.5

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But there are a few other things. We realize that  $X_1$  star is not an integer. It represents number of people employed. In the problem if we go back to the original problem, it does not explicitly state that the decision variables are integers therefore we ignored it and solved it as a continuous variable. Due to the quadratic nature of the objective function, we can actually evaluate  $X_1$  star = 107 and  $X_1$  star = 108 finds out actually. They both gave the same value of the objective functions. We can actually choose either of them. This problem was made much simpler by the fact that the maximum demand occurred at the second period making  $X_2$  star = 120. This considerably decreases.

We have used this for our advantage while solving this problem. So a quick summary of this problem had a quadratic kind of an objective. It also gave us situation where as in this stage, the function  $F_1$  takes the common 2 different values depending on the range of the variables. We have to carry it forward to the next stage and then we need to solve that. We continue our discussion in the next class with more examples.