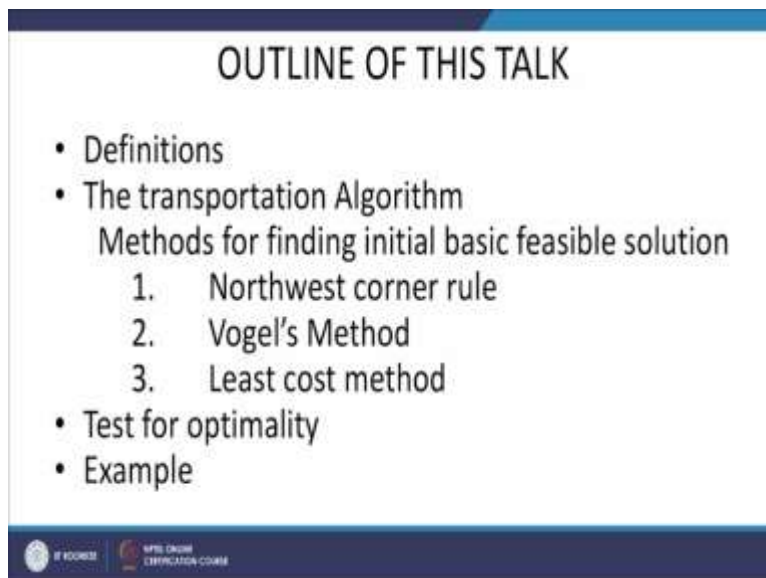


Operations Research
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Lecture - 28
Transportation Problem

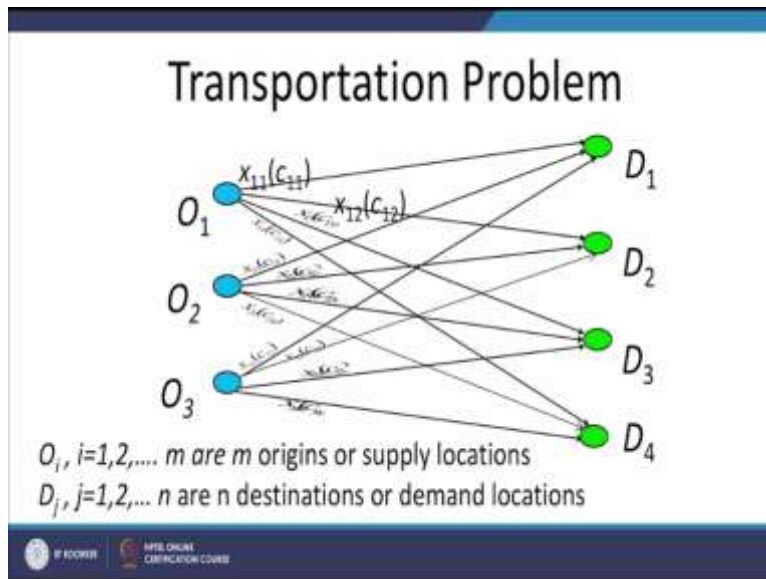
Good morning students. This is lecture number 28; the title is the transportation problem. As you probably have learnt in the modeling part that transportation problem is a specialized kind of a linear programming problem. So let us look at the flow of this talk. First, we will define what is the transportation problem and then the transportation algorithm in which we will look at the three methods for finding initial basic feasible solution.

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These three methods are the Northwest corner rule, the Vogel's method and the least cost method and then the test for the optimality and finally an example.

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So the definition of the transportation problem is as follows that there are let us suppose O_1, O_2, O_3 some origins and in general there could be m number of origins or supply locations and on the other hand we have D_1, D_2, D_3, D_4 and in general there could be n number of destinations or demand locations.

Now there is a product which has to be supplied from the sources to the destinations and the cost for supplying the commodity from the i th source to the j th destination is given in terms of a matrix c_{ij} . We are required to determine the number of units that should be transported that is x_{ij} 's, the number of units to be transported from i th source to the j th destination in such a way that the overall cost is minimized.

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No. of sources = m
 No. of destinations = n
 Availability is $a_i, i=1, 2, \dots, m$
 Demand is $b_j, j=1, 2, \dots, n$
 a_i, b_j are positive for all i and j .
 Cost of transporting one unit of goods from source i to destination j is c_{ij}
 Determine the optimal schedule so as to minimize the overall cost.

So, let us suppose that the sources are m in number, destinations are n in number, the availability at the origins is given by a_i, i goes from 1, 2 up to m and the demands at the

destination is given by $b_j, j=1, 2, n$ and of course a_i 's and b_j 's should all of them be positive for all i and j . The cost of the transporting 1 unit of the goods from the i th source to the j th destination is c_{ij} and this should be a real number. We need to determine the optimum schedule so as to minimize the overall cost.

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Balanced Transportation Problem

$$a_1 + a_2 + \dots + a_m = b_1 + b_2 + \dots + b_n$$

If not
then add fictitious sources or destinations

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Now if this condition is satisfied that the $a_1 + a_2 + \dots + a_m = b_1 + b_2 + \dots + b_n$, then it is said to be a balanced transportation problem. However, if this is not satisfied then it is said to be as a unbalanced problem and in order to convert a unbalanced transportation problem into a balanced transportation problem, we need to add fictitious sources and destinations in such a way that their costs are assigned as 0.

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Let x_{ij} = no. of units to be transported from source i to destination j .
All x_{ij} non negative and integral.
Objective function is to minimize overall cost

Minimize $C_{11}x_{11} + C_{12}x_{12} + \dots + C_{1n}x_{1n}$
 $+ C_{21}x_{21} + C_{22}x_{22} + \dots + C_{2n}x_{2n}$
 $+ \dots + \dots$
 $+ C_{m1}x_{m1} + C_{m2}x_{m2} + \dots + C_{mn}x_{mn}$

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So the model for the transportation problem looks like this. Let x_{ij} be the number of units to be transported from i th source to the j th destination. All x_{ij} 's should be non-negative and should be integral. The objective function is to minimize the overall cost that is minimize $c_{11}x_{11}+c_{12}x_{12}+\dots+c_{1n}x_{1n}$ etc and like this up to $+ c_{m1}x_{m1}+c_{m2}x_{m2}+\dots c_{mn}x_{mn}$. So this is the overall cost of the problem.

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Availability constraints are:

$$x_{11}+x_{12}+\dots+x_{1n}=a_1$$

$$x_{21}+x_{22}+\dots+x_{2n}=a_2$$

.....

$$x_{m1}+x_{m2}+\dots+x_{mn}=a_m$$

Demand constraints are:

$$x_{11}+x_{21}+\dots+x_{m1}=b_1$$

$$x_{12}+x_{22}+\dots+x_{m2}=b_2$$

.....

$$x_{1n}+x_{2n}+\dots+x_{mn}=b_n$$

Out of these equations $m+n-1$ are linearly independent

Now there are two sets of constraints, one are called the availability constraints. This is the row sums should be equal to the a_1, a_2 's and the second set of constraints is the demand constraints that is the column sum should be equal to b_1, b_2 's. Out of these equations, $m+n-1$ are linearly independent which can be verified.

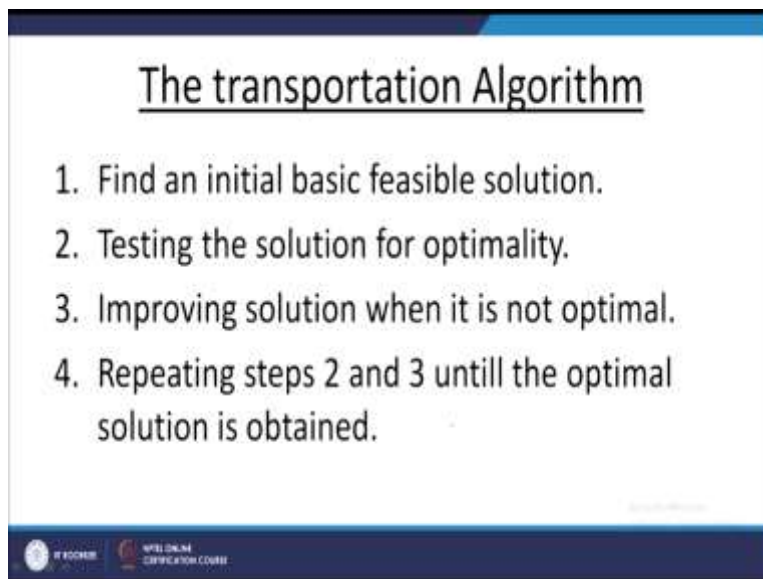
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Dual

Maximize $a_1u_1+a_2u_2+\dots+a_mu_m=b_1v_1+b_2v_2+\dots+b_nv_n$
 subject to $u_i + v_j \leq c_{ij}$ for all i and j
 Using complementary slackness conditions
 $x_{ij} (u_i + v_j - c_{ij}) = 0$
 If x_{ij} is basic variable, then
 $u_i + v_j = c_{ij}$ for all x_{ij} basic
 If x_{ij} is non-basic variable, then shadow costs
 $r_{ij} = c_{ij} - u_i - v_j$ for all x_{ij} non-basic

Now the dual of this transportation problem can also be written as maximize $a_1u_1+a_2u_2+\dots+a_mu_m=b_1v_1+b_2v_2+\dots+b_nv_n$ subject to $u_i + v_j \leq c_{ij}$ for all i and j . Using the complementary slackness conditions, $x_{ij} (u_i + v_j - c_{ij}) = 0$. So if x_{ij} is a basic variable, then that means it is nonzero. If x_{ij} is a basic variable, it is nonzero. This means that the second factor $u_i + v_j = c_{ij}$ for all x_{ij} basic. However, if x_{ij} is non-basic variable then the shadow costs given by $r_{ij} = c_{ij} - u_i - v_j$ for all x_{ij} non-basic. So the dual as you know is corresponding to what the primal is, so we have written the dual of the primal transportation problem and this is the conditions we get for the basic variables and the non-basic variables.

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The transportation Algorithm

1. Find an initial basic feasible solution.
2. Testing the solution for optimality.
3. Improving solution when it is not optimal.
4. Repeating steps 2 and 3 until the optimal solution is obtained.

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Now the transportation algorithm has the following four steps. Number 1, we need to find an initial BFS to initiate the algorithm. Second step is test the solution for optimality, third improving the solution when it is not optimum and repeating step number 2 and 3 until the optimum solution is obtained.

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Step 1: To find Initial basic solution

1. Northwest corner rule
2. Vogel's Method
3. Least cost method

So let us look at the first step that is to find the initial BFS that is to be used for the transportation algorithm. There are three popular ways in finding out the initial BFS and we will study each of the three methods.

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Steps of Northwest corner rule

1. Start with the NW cell, i.e. cell(1,1). Allocate as much as possible equal to $\min(a_i, b_j)$.
- 2a If allocation made in step 1 is equal to supply available at first source (a_1 in first row) then move vertically down to cell (2,1) and apply step 1 again for next allocation.
- 2b If allocation made in step 1 is equal to demand of first destination (b_1 in first column) then move horizontally to cell (1,2) and apply step 1 again for next allocation.
- 2c If $a_1 = b_1$ allocate $x_{11} = a_1$ or b_1 and move diagonally to cell (2,2).
3. Repeat till all cells are allocated.

So first of all the Northwest corner rule. Now there are following steps of this method. Number 1, start with a Northwest rule, Northwest rule means the top left-hand corner cell that is the cell number (1, 1) and allocate as much as possible equal to the minimum of a_i and b_j . Step number 2a, if allocation made in step number 1 is equal to the supply available at the first source then a_1 is in the first row, then move vertically down to cell number (2, 1) and apply step 1 again for the next allocation. However, if the allocation made in step number 1 is equal to the demand of the first destination, then move horizontally to the cell (1, 2) and apply step 1 again for the next allocation.

If the $a_1=b_1$, then allocate $x_{11}=a_1$ or b_1 and move diagonally to cell number (2, 2). Repeat till all cells are allocated.

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Example:

	D1	D2	D3	D4	supply
S1	19	30	50	10	7
S2	70	30	40	60	9
S3	40	8	70	20	18
Demand	5	8	7	14	34

So look at this example, we have 3 sources and 4 destinations and the supplies and demands are also shown in the last column and the last row.

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$\min(5,7) = 5$, allocate 5 to cell (1,1)
 Supply left = $7-5 = 2$; $\min(2, 8) = 2$, so allocate 2 to cell (1,2)
 Demand left = $8-2 = 6$, $\min(6, 9) = 6$, So allocate 6 to cell (2, 2)
 Supply left = $9 - 6 = 3$, $\min(3, 7) = 3$, So allocate 3 to cell (2, 3)
 Demand left = $7-4 = 4$, $\min(4,18) = 4$, So allocate 4 to cell (3, 3)
 Supply left = $18 - 4 = 14$, So allocate 14 to cell (3, 4)

So we will perform this Northwest corner rule, so minimum of 5 and 7 is 5, so allocate 5 to cell number (1, 1). The supply left is $7-5=2$ and the minimum of 2 and 8 is 2 so allocate 2 to cell number (1, 2). Now the demand left is $8-2$ which is 6 and the minimum of 6 and 9 is 6; So allocate 6 to cell number (2, 2). Supply left is $9-6$ which is $=3$ and the minimum of 3 and 7 is 3, so allocate 3 to cell number (2, 3). Demand left is $7-4$ which is $=4$ and the minimum of 4

and 18 is 4, so allocate 4 to cell (3, 3) and supply left is 18-4 which is=14, so allocate 14 to cell number (3, 4).

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	D1	D2	D3	D4	supply
S1	19 5	30 2	50	10	7
S2	70	30 6	40 3	60	9
S3	40	8	70 4	20 14	18
Demand	5	8	7	14	34

Cost = $5 \times 19 + 2 \times 30 + 6 \times 30 + 3 \times 40 + 4 \times 70 + 14 \times 20$
 = 1015

So this is the final table that you get after applying all these steps, so allocation is also shown in the various cells that we have traversed through. Now once you have done this, then you need to obtain the objective function value that is the cost. So the cost is corresponding to the c_{ij} 's that is given and the amount of allocation. So $5 \times 19 + 2 \times 30 + 6 \times 30 + 3 \times 40 + 4 \times 70 + 14 \times 20$ which turns out to be 1015.

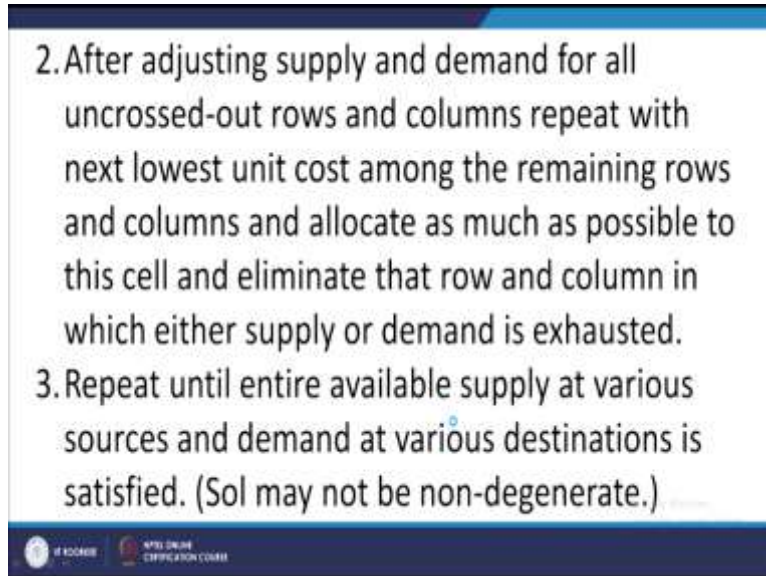
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<u>Steps of Least cost method</u>	
1.	Determine the cell with the least cost in entire table and allocate as much as possible to this cell and eliminate that row or column in which either supply or demand is exhausted. If both row or column are satisfied simultaneously, only one may be crossed out. In case smallest cell is not unique then select the cell where maximum allocation can be made.

Next method is the Least cost method. Its steps are as follows. Number 1, determine the cell with the least cost in the entire table that is the overall minimum and allocate as much as possible to this cell and eliminate that row or column in which either the supply or the

demand is exhausted. If both row and column are satisfied simultaneously, only one may be crossed out. In case, the smallest cell is not unique, then select the cell where the maximum allocation can be made.

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2. After adjusting supply and demand for all uncrossed-out rows and columns repeat with next lowest unit cost among the remaining rows and columns and allocate as much as possible to this cell and eliminate that row and column in which either supply or demand is exhausted.

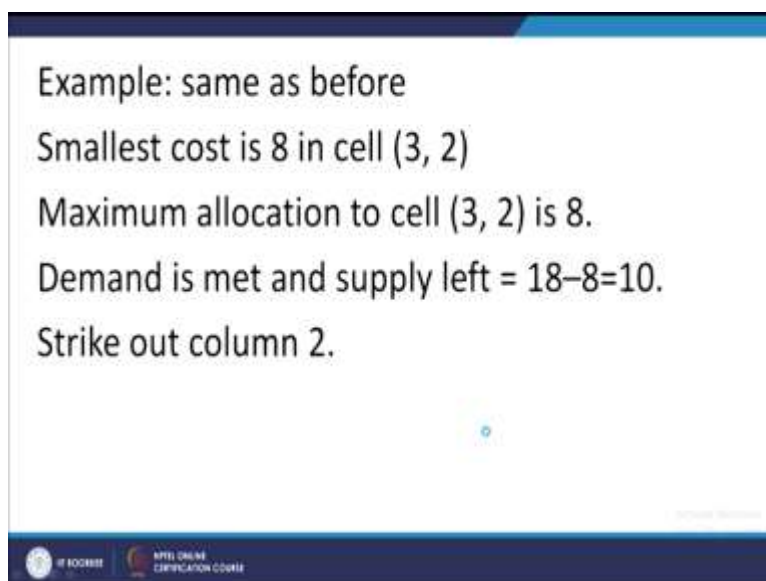
3. Repeat until entire available supply at various sources and demand at various destinations is satisfied. (Sol may not be non-degenerate.)

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Step number 2, after adjusting the supply and demand for all uncrossed-out rows and columns, repeat with the next lowest unit cost among the remaining rows and columns and allocate as much as possible to this cell and eliminate that row and column in which either supply or demand is exhausted.

Step number 3, repeat until entire available supply at various sources and demand at various destinations is satisfied.

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Example: same as before
Smallest cost is 8 in cell (3, 2)
Maximum allocation to cell (3, 2) is 8.
Demand is met and supply left = $18-8=10$.
Strike out column 2.

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Now the example is same as before. We find that the smallest cost is 8 which is given in cell number (3, 2) and the maximum allocation to cell (3, 2) is 8 while looking at the demand and the supply. So demand is met and supply left is 18-8 which is coming out to be 10. So we need to strike out column number 2. This is what it looks like.

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	D1	D2	D3	D4	supply
S1	19	30	50	10 7	7
S2	70	30	40	60	9
S3	40	8 8	70	20	18
Demand	5	8	7	14	34

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Next smallest cost is 10 in cell (1,4)
 Maximum allocation = $\min(7, 14) = 7$
 Supply is exhausted and demand left = 7.
 Strike out row 1.
 Next smallest cost is 20 in cell (3, 4)
 Maximum allocation = $\min(14 - 4, 18) = 7$
 Demand is met and supply left = 3
 Strike out column 4.

Now, the next smallest cost is 10 in cell number (1, 4) and the maximum allocation is minimum of (7, 14) which is 7. Supply is exhausted and demand left is 7. Strike out row number 1 and the next smallest cost is 20 in cell (3, 4). Maximum allocation is minimum of (14-4) and 18 which is coming out to be 7 and demand is met and supply left is 3, so strike out column number 4.

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	D1	D2	D3	D4	supply
S1	19	30	50	10	7
S2	70	30	40	60	9
S3	40	8	70	20	18
Demand	5	8	7	14	34

Next smallest cell is (not unique) = 40 in cells (2, 3) and (3, 1).
Choose (2, 3) as it can accommodate more.
Maximum allocation = $\min(7, 0) = 7$. Supply is met and demand left = 2
All supply and demand are exhausted.
Cost = $7 \times 10 + 2 \times 70 + 7 \times 40 + 3 \times 40 + 8 \times 8 = 814$

So, here we have the strike out columns. So the demand the next smallest cell is not unique it is equal to 40 in cell number (2, 3) and (3, 1). So we choose (2, 3) as it can accommodate more. The minimum allocation is minimum of (7, 9) which is 7 and the supply is met and demand left is 2. So all supply and demand are exhausted and therefore the cost that is obtained using this method is 814.

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<u>Steps of Vogel's Method</u>	
1.	Find penalties of each row and columns, where penalty is difference between smallest and next smallest cost.
2.	Select row or column with largest penalty and allocate as much as possible in the cell having least cost in selected row or column. In case of tie select where maximum allocation can be made.

Then, the third method that is the Vogel's Method, we need to find out the penalties of each row and column where penalty is difference between the smallest and the next smallest cost. So we have to calculate the penalties and write down that in the last column. Now step number 2 says select the row or column with largest penalty and allocate as much as possible in the cell having least cost in selected row or column and in case there is a tie, select where maximum allocation can be made.

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3. Adjust supply and demand and cross out the satisfied row or column. If row and column are satisfied simultaneously, only one row (column) is crossed and other one column (row) is allocated zero. Any row or column with zero supply or demand should not be used in future penalties.
4. Repeat until all supply and demand is met.



Step number 3, adjust the supply and demand and cross out the satisfied row or column. If the row and column are satisfied simultaneously, only one row or column is to be crossed out and the other one that is the column of the row is allocated 0. Any row or column with 0 supply or demand should not be used in the future penalties and this we have to repeat until all supplies and demands is met.

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Example : same

	D1	D2	D3	D4	Sup.	Row diff.
S1	19	30	50	10	7	9 9 40 40
	5			2		
S2	70	30	40	60	9	10 20 20 20
			7	2		
S3	40	8	70	20	18	12 20 50 -
		8		10		
Demand	5	8	7	14	34	
Column diff.	21	22	10	10		
	21	-	10	10		
	-	-	10	10		
	-	-	10	10		

So in this table, the example is the same. We have written the penalties according to the conditions given in the algorithm that is the difference between the smallest and the next smallest and then do the allocation as has been indicated.

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First round: Maximum penalty = 22 at column D2
 Allocate cell (3, 2) having least cost = 8.
 Adjust S3 from 18 to 10. ($18 - 8 = 10$)

Second round:
 Find new penalties except D2 as its demand is met.
 Maximum penalty = 21 at column S1
 Allocate cell (1, 1) having least cost = 19.
 Cost = $5 \times 19 + 2 \times 10 + 7 \times 40 + 2 \times 60 + 8 \times 8 + 10 \times 20 = 779$

So in the first round, maximum penalty is 22 at column D2. So therefore, we allocate cell (3, 2) having least cost which is 8 and adjust S3 from 18 to 10 which gives me $18 - 8$ which is 10 and in the second round find the new penalties except D2 as its demands is already met. So maximum penalty is 21 at column S1, allocate cell (1, 1) having least cost which is 19 and like this the entire process has to be completed. The cost that you get is $5 \times 19 + 2 \times 10 + 7 \times 40 + 2 \times 60 + 8 \times 8 + 10 \times 20$ which comes out to be 779. Now you will observe that no matter which method you use, you will get different BFS and of course their objective function will also be different and the idea is that we need to use these methods to get an initial BFS.

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Def: A loop is a sequence of cells in a Table such that:
 Each pair of consecutive cells lie in either the same row or same column.
 No three consecutive cells lie in the same row or column.
 The first and last cells of the sequence lie in the same row or column
 No cell appears more than once in a sequence.

So now we will use the next step of the algorithm but before that we need to define what is called as a loop. A loop is a sequence of cells in a table such that the following conditions


hold. Each pair of consecutive cells lie in either the same row or same column and no three consecutive cells lie in the same row or column; and the first and the last cells of the sequence lie in the same row or column. No cell appears more than once in a sequence, so this is the way a loop is defined.

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Example 1:

	1	2	3	4	5	6
1		*		*		
2				*		*
3						
4		*				*

{(1,2),(1,4),(2,4),(2,6),(4,6),(4,2)} is a loop.



As an example, in this table we have the following cells (1, 2) (1, 4) (2, 4) (2, 6) (4, 6) (4, 2); this is a loop because it is satisfying all the conditions of the loop.

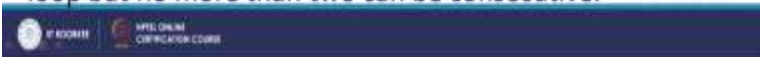
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Example 2:

	1	2	3	4	5	6
1			*			*
2	*	*	*	*		
3	*					*
4		*		*		

{(1,3),(1,6),(3,6),(3,1),(2,1),(2,2),(4,2),(4,4),(2,4),(2,3)} is a loop.

Note: A row/ column can have more than two cells in the loop but no more than two can be consecutive.



In the example number 2, these are the cells that have been indicated, they are also a loop and a row or a column can have more than two cells in the loop but no more than two can be consecutive. So these are the two examples of a loop.

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Example

	1	2	3	4	supply	u_i
1	45	17	21	30	15	
2	14	18	19	31	13	
3	0	0	0	0	3	
Demand	9	6	7	9		
v_j						

Assume NWC rule has been applied

So, let us take this example and we assume that the Northwest corner rule has been applied and this is the BFS that we get.

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Test for optimality

For basic variables

Arbitrarily choose $u_2 = 0$

from (2, 2) cell: $u_2 + v_2 = c_{22}$
 $0 + v_2 = 18 \quad v_2 = 18$

from (2, 3) cell: $v_3 = 19$

from (2, 4) cell: $v_4 = 31$

from (1, 2) cell: $u_1 = -1$

from (1, 1) cell: $v_1 = 46$

from (3, 4) cell: $u_3 = -31$

So, we now need to look at the second step of the algorithm that is testing the optimality of this BFS that we have got using the Northwest corner rule. So we will segregate the basic variables and the non-basic variables. So for the basic variables, we will arbitrarily choose one let us say u_2 and put it equal to 0. So from the cell (2, 2) we obtain the condition $u_2 + v_2 = c_{22}$ and which means that $0 + v_2 = 18$ which gives me $v_2=18$.

Similarly, from cell (2, 3); we get $v_3=19$; from cell (2, 4) we get $v_4=31$; from cell (1, 2) we get $u_1= -1$ and from cell (1, 1) we get $v_1=46$ and from cell (3, 4) we get $u_3= -31$.

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For each non-basic variable, find $c_{ij} - u_i - v_j$

from (1, 3) cell: $c_{13} - u_1 - v_3 = 21 - (-1) - 19 = 3$

from (1, 4) cell: $c_{14} - u_1 - v_4 = 32 - (-1) - 31 = 0$

from (2, 1) cell: $c_{21} - u_2 - v_1 = -32$

from (3, 1) cell: $c_{31} - u_3 - v_1 = -15$

from (3, 2) cell: $c_{32} - u_3 - v_2 = 13$

from (3, 3) cell: $c_{33} - u_3 - v_3 = 12$

For each non-basic variable, we use the conditions by finding out this $c_{ij} - u_i - v_j$ that is the r_{ij} 's. So from cell (1, 3) we get $c_{13} - u_1 - v_3$ which comes out to be 3; from cell (1, 4) we get $c_{14} - u_1 - v_4$ which is 0 and similarly from cell (2, 1) we get -32, from cell (3, 1) we get -15, from cell (3, 2) we get 13, from cell (3, 3) we get 12. So these are the values of $c_{ij} - u_i - v_j$.

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	1	2	3	4	supply	u_i
1	45	17	21	30	15	-1
2	14	18	19	31	13	0
3	0	0	0	0	3	-31
Demand	9	6	7	9		
v_j	46	18	19	31		

At least one c_{ij} is negative, so this is not optimal.

This is shown here in this table and we find that at least one c_{ij} is negative, so this is not optimum. The optimality condition is that all the c_{ij} 's should be positive.

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Iteration 2

	1	2	3	4	supply u_i
1	45 9	17 6	21	30	15
2	14 0	18	19 7	31 6	13
3	0	0	0	0	3
Demand v_j	9	6	7	9	

So we have to apply another iteration and this is the table that we get after the next iteration.

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Iteration 3

	1	2	3	4	supply u_i
1	45 3	17 6	21	30 6	15
2	14 6	18	19 7	31	13
3	0	0	0	0	3
Demand v_j	9	6	7	9	

Again, the next iteration is shown here. In iteration number 3, the entire process is repeated and for the basic and the non-basic variables.

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	1	2	3	4	supply	u_i
1	45 (29)	17 6	21 3	30 6	15	0
2	14 9	18 (3)	19 4	31 (3)	13	-2
3	0 (14)	0 (13)	0 (9)	0 3	3	-30
Demand	9	6	7	9		
v_j	16	17	21	30		

$$\begin{aligned} \text{Optimum} &= 6*17 + 3*21 + 6*30 + 9*14 + 4*19 + 3*0 \\ &= 547 \end{aligned}$$

So I leave it as an exercise for you to verify the results and we find that in this table, the optimum is given by 547 which is obtained by $6*17 + 3*21 + 6*30 + 9*14 + 4*19 + 3*0$.
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Exercise:

Model and solve the transportation problem so as to minimize the cost.

	D_1	D_2	D_3	D_4	supply
O_1	1	2	-2	3	70
O_2	2	4	0	1	38
O_3	1	2	-2	5	32
demand	40	28	30	42	140

So with this we complete this example to understand how the transportation algorithm is implemented. So as an exercise here is a model, I would like you to solve this transportation problem so as to minimize the cost. You have 3 origins and 4 demands and the availabilities and the supplies; and the demands are given and as you can see that this is a balanced problem because the summation of the supplies and the demands is 140.

So please do this as an example to understand this method. So with this, we come to an end of this topic on transportation algorithm. Thank you.