

Introduction to Operations Research
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Module - 03
Simplex Algorithm
Lecture - 02
Tabular Form of Simplex (Maximization)

In this class, we introduce the simplex algorithm in the form of a table and it is called the Tabular Form of the Simplex Algorithm. What we saw in the previous class is called the algebraic form of the simplex algorithm. Essentially, the tabular form and the algebraic form are the same, except that in the algebraic form we write the equations explicitly as we did, we will observe that in the tabular form we represent all these in the form of a table.

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**Tabular form of the
SIMPLEX algorithm**

		10	9	0	0		
C_B	X_B	X_1	X_2	X_3	X_4	RHS	θ
0	X_3	3	3	1	0	21	$21/3 = 7$
0	X_4	4	3	0	1	24	$24/4 = 6$
	$C_j - Z_j$	10	9	0	0	0	

Maximize $10X_1 + 9X_2 + 0X_3 + 0X_4$
 Subject to
 $3X_1 + 3X_2 + X_3 = 21$
 $4X_1 + 3X_2 + X_4 = 24$
 $X_1, X_2, X_3, X_4 \geq 0$

So, to explain the tabular form we consider the same example which after the addition of the slack variables is to maximize $10 X_1$ plus $9 X_2$ plus $0 X_3$ plus $0 X_4$ subject to $3 X_1$ plus $3 X_2$ plus X_3 equals 21 , $4 X_1$ plus $3 X_2$ plus X_4 equals 24 all the four variables are greater than or equal to 0 . So, we first set up what is called the simplex table, so let me explain this table. So, first we create a table, where we write the problem has four variables X_1, X_2, X_3 and X_4 . So, I write the variables X_1, X_2, X_3 and X_4 .

I also write the objective function value of these variables 10, 9, 0 and 0 above these variables 10, 9, 0 and 0 above the variables. So, I first start with writing X_1, X_2, X_3, X_4 and then I write 10, 9, 0 and 0 above the four variables. I also write this thing called RHS or Right Hand Side here. Now, my first equation is $3X_1 + 3X_2 + X_3 + 0X_4$ is equal to 21. So, that is written as 3 X_1 under X_1 , 3 X_2 under X_2 , 1 X_3 under X_3 , 0 X_4 under X_4 and equal to 21 which is written under the right hand side.

So, this equation can be read as $3X_1 + 3X_2 + 1X_3 + 0X_4$ is equal to 21, the second equation is $4X_1 + 3X_2 + 0X_3 + 1X_4$ is equal to 24. So, this is written as $4X_1 + 3X_2 + 0X_3 + 1X_4$ equal to 24. So, the two equations are written this way in the form of a table. So, what we have done is, we have seen this part of the table, we first started with creating a table like this, we first you draw this line and then you draw this line and then you say X_1, X_2, X_3, X_4 are the four variables.

Then, you draw this line, then above the four variables you write the objective function value 10, 9, 0, 0. Then, you write the two equations this way $3X_1 + 3X_2 + 1X_3 + 0X_4$ is equal to 21, $4X_1 + 3X_2 + 0X_3 + 1X_4$ equal to 24. Now, just like in the algebraic method it is easy to begin with X_3 and X_4 as the basic variables and keep X_1 and X_2 as the non basic variables. Now, one can also see that you can see this idea that X_3 and X_4 are good basic variables, because if you put X_1 equal to 0 and X_2 equal to 0 in this equation, you will get X_3 equal to 21, X_4 equal to 24.

For example, if we do the same thing, if we treat X_1, X_2 as the non basic variables, we are trying to solve $1X_3$ equal to 21, $1X_4$ equal to 24. You can now see the identity matrix which is under X_3 and X_4 and the other one is not there, because X_1 and X_2 are 0. So, the identity matrix straight away gives a solution X_3 equal to 21, X_4 equal to 24. So, we begin with X_3 and X_4 as the starting basic variables, so I am writing X_3 and X_4 here under a heading which is called X_B which represents the set of basic variables. So, X_3 and X_4 are the set of basic variables that we are trying to solve.

So, what we do is, we draw this extend this line, we draw this line, and then we say X_3 and X_4 are the basic variables. Now, we extend it a little bit on this side and write something called C_B which is the coefficient of the objective function of the basic variables. So, X_3 and X_4 have coefficients 0 and 0 and therefore, we write 0 and 0 which are the coefficients of the objective function.

Then, we write something called $C_j - Z_j$ and let me explain this $C_j - Z_j$. Now, j represents the variable, j equal to 1 is the first variable X_1 , j equal to 2 is the second variable and so on. So, $C_j - Z_j$ whatever I am going to write here is $C_1 - Z_1$, now Z_1 I am going to define as a dot product or product of this and this. So, the product of this and this will become $0 \times 3 + 0 \times 4$ which is 0 that is your Z_1 , Z_1 because it is under the variable X_1 .

So, Z_1 is $0 \times 3 + 0 \times 4$ which is 0, C_1 is the objective function coefficient of X_1 which is 10. Therefore, $C_1 - Z_1$ will become $10 - 0$ which is 10, similarly Z_2 will be $0 \times 3 + 0 \times 3$ which is 0, C_2 is 9 therefore, $C_2 - Z_2$ is $9 - 0$ which is 9, Z_3 is $0 \times 1 + 0 \times 0$ which is 0 and C_3 is 0, because the objective function coefficient of X_3 is 0. Therefore, $C_3 - Z_3$ will become $0 - 0$ which is 0.

In a similar manner C_4 is 0, Z_4 is $0 \times 0 + 0 \times 1$ which is 0 therefore, $C_4 - Z_4$ is $0 - 0$ which is 0. At the moment you find a lot of 0's coming, but as we move along we will see the significant of $C_j - Z_j$ or at the movement the $C_j - Z_j$ row seems to repeat this row, because all the Z_j 's are 0. Later we will have situations where Z_j 's are non 0 and $C_j - Z_j$ will take different values. So, we complete this, we would have drawn this line and then we would evaluate the $C_j - Z_j$, and then we complete the table by drawing this line.

Now, the value of the objective function is $0 \times 21 + 0 \times 24$ which is 0. So, I multiply $0 \times 21 + 0 \times 24$ which is 0, so we complete this table like this. Now, the value of the objective function is 0 and $C_j - Z_j$ values are these 4. Now, find the non basic variable with the largest $C_j - Z_j$, the two basic variables are X_3 and X_4 there $C_j - Z_j$ are 0. The basic variables will always have $C_j - Z_j$ equal to 0, the non basic variables will have non 0 values.

Now, there are two non basic variables X_1 and X_2 which are not in the solution, they are at 0. So, there $C_j - Z_j$ are 10 and 9 find the non basic variable with the most positive $C_j - Z_j$. So, if we do that now this is the variable X_1 which has the highest $C_j - Z_j$, so variable X_1 comes into the solution. Now, when this comes into the solution it has to replace X_3 and X_4 , because only two variables can be in the solution, there are two equations, so only two variables can be in the solution.

Now, which one does it replace? To find out which one it replaces, we calculate this thing called theta. So, just draw this line and write theta here and then this theta is the ratio between this 21 and this 3, 3 corresponds to the variable that is entering. So, 21 divided by 3 is your first one, so 21 divided by 3 is 7 and 24 divided by 4 which is 6 and take the smaller theta which is 6.

You also have to make sure that when you do this division, the denominator is not 0 or negative. You will realize that the numerator will be either 0 or positive and most times it will be positive, the numerator the right hand side value will not be negative. But, the denominator which is obtained from here can be 0 or negative. When we do not, when we have a 0 or negative as a denominator, we do not evaluate that value.

Now, at the moment both numerator and denominator are positive, so we got 6 and 6 is the limiting value and which is shown here. So, the variable X 4 will go out of the solution and the variable X 1 will come in to the solution. So, this is one iteration of the simplex table.

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		10	9	0	0		
C_B	X_B	X_1	X_2	X_3	X_4	RHS	θ
0	X_3	3	3	1	0	21	7
0	X_4	4	3	0	1	24	6
	$C_j - Z_j$	10	9	0	0	0	
0	X_3	0	3/4	1	-3/4	3	4
10	X_1	1	3/4	0	1/4	6	8
	$C_j - Z_j$	0	3/2	0	-5/2	60	
9	X_2	0	1	4/3	-1	4	
10	X_1	1	0	-1	1	3	
	$C_j - Z_j$	0	0	-2	-1	66	

Now, we proceed now and I have written the same alteration here already and I have drawn the next table using these black lines. So, now, we know that this is a variable that is coming into the solution, X 1 is the variable that is coming into the solution, X 4 is the variable that is the leaving the solution, X 1 is the variable that is coming into the solution. So, what I have do next is I write X 3 and X 1 as the basic variables, X 1 is

coming into the solution and it is replacing X_4 . So, I am writing X_3 and X_1 as replaced X_4 in this solution.

And as soon as write X_3 and X_1 the next thing I have to do is to write the objective function coefficients of X_3 and X_1 . So, I write 0 and 10, 10 is the objective function coefficient for X_1 . Now, what I do is this element which is 4 which I have shown in a different color is the intersection element between the entering variable X_1 and the leaving variable X_4 and this 4 is called a pivot element and this X_4 row is called the pivot row, it is called the pivot element and this is called the pivot row.

So, now, take the pivot row and divide every element of the pivot row by the pivot element. So, 4 by 4 is 1, 3 divided by 4 is $\frac{3}{4}$, 0 divided by 4 is 0, 1 divided by 4 is $\frac{1}{4}$ and 24 divided by 4 is 6. You will also observe that you have already returned this 6 here and the same 6 will come because this 6 is also 24 divided by 4. So, we have now rewritten the pivot row in terms of X_1 , now we have to rewrite it in terms of X_3 .

Now, to do that we do some row operations as we do in the Gauss Jordan method of solving equations or inverting a matrix. Now, what are these row operations, now we realized that if X_3 and X_1 represents our solution then in the earlier one you realize that X_3 and X_4 was representing the solution and we saw the identity matrix with X_3 and X_4 . Now, here X_3 and X_1 represent our solution, so we should have an identity matrix under this X_3 and under this X_1 .

So, I should have a 1 here and I should have 0 here, so that I get the identity matrix under. So, in order to get a 0 in this position, now I look at the previous one which is 3 here there is 1, so 3 minus 3 times 1 will give me 0. So, what I do is, I put 0 which is 3 minus 3 times 1 is 0, now I repeat 3 minus 3 times 4, 3 minus 3 times 3 by 4. So, 3 minus 3 times 3 by 4 is 3 minus 9 by 4, 12 by 4 minus 9 by 4 which is 3 by 4. Now, here it is 1 minus 3 times 0, so I will get 1, here it is 0 minus 3 times 1 by 4 which is minus 3 by 4 I get minus 3 by 4, 21 minus 3 times 6, 21 minus 18 which is 3.

So, once again to get this row I need a 0 here, so I look at the previous element 3 minus 3 times 1 is 0. So, 3 minus 3 times 3 by 4, 3 minus 9 by 4 is 3 by 4, 1 minus 3 times 0 is 1, 0 minus 3 times 1 by 4 is minus 3 by 4, 21 minus 3 times 6 is 3. So, we now have a solution X_3 equal to 3, X_1 equal to 6, now we write the $C_j - Z_j$. So, we write $C_j - Z_j$ now Z_1 is 0 into 0 plus 10 into 1 is 10, so 10 minus 10 is 0, Z_2 is 0 into 3 by 4

plus 10 into 3 by 4 is 30 by 4. So, 9 minus 30 by 4 is 36 by 4 minus 30 by 4 which is 6 by 4 which simplifies to 3 by 2, $C_3 - Z_3$.

Z_3 is 0 into 1 plus 10 into 0 0, so 0 minus 0 is 0, Z_4 is 0 into minus 3 by 4 plus 10 into 1 by 4 which is 10 by 4 or 5 by 2. So, 0 minus 5 by 2 is minus 5 by 2 and the value of the objective function is 0 into 3 plus 10 into 6 which is 60. So, we have now completed the second iteration of the simplex algorithm, where we now have a solution with X_1 equal to 6, X_3 equal to 3 with $C_j - Z_j$ equal to 6 with the objective function value equal to 60.

Now, we wish to increase the objective function further and we realize that the basic variable have 0 $C_j - Z_j$, the non basic variable only X_2 has a positive value. So, enter the most positive non basic variable with the most positive $C_j - Z_j$. Now, we have to find out that X_2 has replace X_3 or X_1 to find out which one it replaces 3 divided by 3 by 4 which is 4, 6 divided by 4 by 3 which is 8 or 6 divided by 3 by 4 which is 8, 6 into 4 by 3 is 8 the limiting values is 4 therefore, the variable X_2 will now replace the variable X_3 .

And then we move on to the third iteration which is shown here and in the third iteration the variable X_2 has replaced the variable X_3 . So, we now write this X_2 has replaced X_3 , so the basic variables are X_2 and X_1 . Now, when the basic variables are X_2 and X_1 the value of the objective function coefficients are 9 and 10 respectively. Now, this is the pivot rho, now this is your pivot element and this is my pivot rho.

So, like we did last time divide everything by the pivot element, so we get 0 divided by 3 by 4 is 0, 3 by 4 divided 3 by 4 is 1, 1 divided by 3 by 4 is 4 by 3 minus 3 by 4 divided by 3 by 4 is minus 1, 3 divided by 3 by 4 is 4. Now, I have a 1 here, since I have X_2 this should be 1 0 and this should be 0 1 I require a 0 in this position, now I a require 0 in this position. Now, to get a 0 in this position only then I will have the identity matrix corresponding to X_2 and X_1 , so 1 0 0 1 I need a 0 in this position.

So, I go back to the previous value which is 3 by 4, so 3 by 4 minus 3 by 4 into 1 is 0, so 1 minus 3 by 4 into 0 will become 1. So, I repeat this and I get, so 1 minus 3 by 4 into 0 is 1, 3 by 4 minus 3 by 4 into 1 is 0, 0 minus 3 by 4 into 4 by 3 is minus 1 and 1 by 4 minus 3 by 4 into minus 1 is 1 by 4 plus 3 by 4 which is plus 1, 6 minus 3 by 4 into 4 is 6 minus 3 which is 3, so we now have a solution X_2 equal to 4, X_1 equal to 3.

Now, we compute $C_j - Z_j$, so for the first one $9 - 0 + 10 - 1 = 10$, so $10 - 10 = 0$, for the second one $9 - 1 + 10 - 0 = 9$, $9 - 9 = 0$, for the third one $9 - 4 + 3 - 3 = 2$, $2 - 10 = -8$ so $0 - 8 = -8$. And for the last one $9 - (-1) + 10 - 1 = 10$, $10 - 10 = 0$, $0 - 1 = -1$ and the value of the objective function is $9 \times 4 + 3 \times 6 + 10 \times 3 = 66$.

Now, we see whether we can enter another variable, the basic variables have 0 value, X_1 and X_2 , the non basic variables have negative value. We are not able to enter a variable the algorithm terminates giving the solution $X_1 = 3$, $X_2 = 4$ with objective function equal to 66. So, we have now completed the problem in the form of the simplex table which gives us the same solution, other aspects of the simplex table we will see in subsequent classes.