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Lecture – 24 Fundamentals of Group Discussions (GDs)

Hi friends. Welcome back to this course on Employment Communication and today, we are in the most crucial point in the course. Today, we are going to start our discussion on Group Discussions. So, employment communication the course as such consists of 3 parts apart from introduction. We have seen rewriting which we completed recently. Then, we have group discussions on GDs and then we have personal interviews and lot of lab sessions in between.

So, today we are in part number 2 of the course that is group discussions. Lecture 24 is here presented to you; Fundamentals of Group Discussions are in short as they are called GDs.

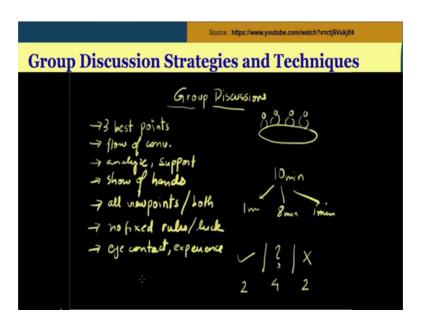
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So, the concepts covered in this presentation will be first of all a definition and maybe I will speak for a short time on the mode in which group discussion is conducted. Number 2 is qualities which are looked for in GDs through this process of posture as such. Number 3, what are the strategies you should adopt in GDs to be successful and lastly is

what should be your body language by body sport, I mean the way in which you should be sporting or displaying your body during the course of the group discussion.

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So, at the outset I like you to see this video. Hi, to understand how to sail through a GD, you must first understand why a GDs is conducted as a part of the recruitment process. One reason could be for easy filtration when the number of candidates is large. It could also be rule specific, where the company requires candidates who can articulate their perspective effectively in groups. You can also see it in the following manner. If the company hires you and you are in the meeting with your peers in senior management, will you shout and yell it to prove a point or would you understand the other person's perspective along with putting forward your thoughts so that a good decision can be made collectively.

So, now that you have some background. Let us do a deep dive the typical format is a 10 minute discussion. A minute to jot down your ideas on the topic, 8 minutes to discuss and 1 last minute to summarize the discussion. Once you know the topic you could be bucketed into one of the three categories. First you have a good grasp over the topic and understand it well, second you are familiar, but do not have a complete picture and third you have no clue about the topic. Regardless of which bracket you belong to, there is a possibility that you can selected if you plan your discussion and talking points well.

The most common pattern for a group of 8 is that there will be 2 people who would know a lot of things; 4 who are somewhat familiar and the last 2 would know very little about the topic. If you know most of the stuff this is what you could do. Make a list of you 3 best points in the 1 minute given to you. Do not just keep adding points. Make sure that you have really good points, which you could use to make a great opening statement. Then, when you begin speaking, start with I have 2 important points and continue or I have 3 important points or something of that sort. Then, let people speak and build on top of the conversation, you may have good points. But that does not mean that you will be the only one to speak.

Listening to others points and maintaining the flow of the conversation is equally important. If you are familiar with the topic, you could start with a strong point; but you could also try waiting for a while and then, jumping right in by analyzing the first few points that were put up by others. Talk about why the previously mentioned points were good or bad. Have they covered all perspectives. If you can offer an alternate perspective, do so. If you can add to someone's point and support it with facts or additional information, you must do so.

If you have very little idea about the topic, you could initially listen to the views of the other members, use these points to form an opinion about this topic and then, at the right time address the group with your opinion. Do you support it; if yes, why? Which point was the one that you liked that one of the members put up; if so, why? Another thing that you could do is ask for a word by show of hands and where how many people support the statement. If this is a yes-no statement and raise your hand too so that this prompt others to do the same.

When it comes to the point where you have to summarize, I have always felt that it is best to let someone summarize who has interacted the least in the discussion. Again, this may be based on the situation, but if you can summarize it better do give it a shot and start by saying something like I would like to summarize; do not just talk about your viewpoint. If there was a word tell the group, where the discussion started and what is the present situation. Have some people change their view; why do you think this happened? Talk about both sides, if it is a far and against issue.

If not say something about what everyone else talked about; talk about the good points that were put up by others. But to do this will have to remember what the other spoke about. You may take notes on a piece of paper or if you really find something interesting or insightful that someone else spoke about, talk about it during the summary. If someone else has already summarized and if you have something to add to it that was missed out, you must do so. But repeating the same thing could be a bad idea. If you do that everyone else will also want to do it and this will create a lot of commotion in the last minute.

But yes, all these are just some points based on a few experiences I had in group discussions. There are no fixed rules per say most of what you need to do is respond to the situation and act wisely. When people sometimes refer to their luck factor and placements perhaps this is what they refer to.

Now, let us move to the section that I really hate to tell you about. These are some general points that most people follow during conversations. I am just putting them here for a sense of completeness. First, make eye contact when you talk and use limited moments to complement other people's thoughts and your thoughts. Make it easier for the group to understand your point, share a short personal experience if it is relevant and if you have something on your mind. Do not cut someone's point. Synthesize the other persons thoughts and lastly, do not dominate negatively. You can influence strongly, but it should not come across as bullying or rude behavior.

So, that is most of what I had in mind regarding GDs. If you have anything specific, do comment below. Also since YouTube is one of these interaction mediums where its one to many. You would have to like, subscribe or comment to let me know if you find this video useful. If you prefer, you can also drop me an email, but do let me know what you think. Thank you.

So, having had a brief introduction and description into the group discussion strategies and techniques, now we are in the position to move forward.

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So, first of all a brief definition of the group discussion and its a discussion which is organized to gauge, to understand, to evaluate, to judge the mettle of a group. By mettle the quality, the caliber; the quality, the caliber of a group of applicants, candidates desirous of gaining employment. So, the group discussion is a discussion held to gauge or judge the mettle of a group prior to their entry into any organization. The communication skills of each one of them is tested vis-a-vis the other equally academically and competent candidates. Let us explain the last part of the definition once again equally that is more or less the same age.

So, if it is we take plus 1 year, the age would normally will be 20 plus 1. So, more or less the candidates would be 20-21, 20-22 year age group. Academically if the organization wants and prints or applicants who would be B-Tech plus 2 years or M-Tech plus 2 years of experience more or less all the group discussions, all the group participants would be M-Tech plus 2 or 2, 2 and a half years of experience.

Then, we think about competent. Competency related to work experience alone by itself. In this case what we imply in this definition is that the students or the candidates who are participating in the GD would be having similar number of years of experience. If it is specified at least say this in carrier that you have to have 5 years to 7 years of experience, the range would be 5 to 7 years of experience which is the competency level of the candidate.

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So, let us look through 5 slides on why the organization or the recruiter is holding a GD and what are the qualities which he or she is searching for looking for or analyzing the candidates for and the first one of these is Leadership quality. As I have been saying again and again, everybody wants a leader; nobody wants a looser. All wants people with the best of the qualities in them.

So, this is a highly impossible situation that a company will have all leaders peopling it because then where will the losers go away will the mediocre students go; is not it? The question would be that, but whatever it is the organization is looking for those with leadership qualities and during the course of the GD, the group discussion, the leadership quality can be displayed by you as a student or participant by first of all taking the initiative.

So, in a group discussion the one who is able to begin the discussion as that such is the one taking the initiative because he or she says - hello friends. We are here to discuss let us say capital punishment or ban on capital punishment. So, there should be someone in the group of 7 or 8, who is the one who takes the initiative and that is the catch; that is the place where the leadership quality is first of all displayed.

Number 2, during the course of the this discussion, what will happen is there will be some people or some participants who will start digressing and now these have to be brought back to the correct mode. So, the leader is one who is able to understand and see

through the situation, what is unfolding in front of all of us the group discussions or the participants and able to understand that now we need to come back to the proper focus of the group discussion. This ability to give direction is the quality of a leader.

Number 3, many times if you observe in some of the videos, I will also show some videos today. The point is that there are some discussions who might become emotionally attached to the topic or the review point and sometimes there may be others who are by nature aggressive or more reserved than the other. If we have to put it in that way, the point is the leader is one who takes the group along.

Emotional reactions or assertiveness or too much of assertiveness are things which take away into the time of the group discussion and therefore, the leader is the one who observes this and somehow intervenes and says something so that the direction of the group is now fixed on the tracks.

Leader is of course, number 4 one who listens. Listening very important skill we had two classes on listening and one lab class on listening. Somebody who is able to listen patiently and deliberately and slowly giving his entire focus to what is being said by the other, somebody who is not a non listener or a fraudulent listener or an attacker or an offensive listener, you have been told about all these fraudulent or negative bad listening habits. This is the quality of a leader.

And last is Goal fulfillment. In the event of a case study kind of GD, at the end of the case study there are 2-3 questions given which have to be fulfilled; whose answers have to be provided by the group and it should emerge from among the group. The leader is one who leads to the goal fulfillment. So, it becomes like a circle. He or she is one who starts the GD because he or she takes the initiative ability to give direction, take the group along listening and finally, goal fulfillment. So, this is the way by which this is an advice that if you do these 5 points, then you display the leader in you.

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Number 2, the second one is knowledge of the subject matter. Of course, for the first type of GD which we will have in the lab we will give you reading material, even if it is a leading material on euthanasia or it is a reading material on reservations or whatever it is, the point is apart from what the reading material is says or provides you information. The point is apart from this how much more you have knowledge of the subject matter.

So, this is proved by the way in which you present the details. In the case of a case interview or a case GD, the point is that there are some fine details hidden in within the matter; black upon white in the case sheet and if you can present those details, if you can bring out the details bring the matter out of the information or the data and present it; then, its proof that you have knowledge of the subject matter.

Number 2 is when you are presenting initially maybe let us say in a circular or oval or C shaped type of GD, every candidate gets 2 minutes or maybe 1 minute to give his presentation or his viewpoint or opinions on the issue under discussion. And in this what we have to say is that there should be first of all no language mistakes at all and secondly, it should be error free in all senses of the term, in the event of a case GD. You should not make any errors because that is case sheet or case GD has been provided you by the recruiter and they know they will understand that you are making an error, if you make an error. So, the advice is presentation of details and error free presentations, this display your knowledge of the subject matter under discussion.

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For the third one is the quality which is very important analytical ability. At the workplace is that ability which will be most valued by the employers and therefore, the need that you show that you have analytical capability in you. How do you do it? How do you work upon your analytical ability? Think about the use of arguments, examples and logic in your presentation.

I mean the first initial presentation of 1 minute and thereafter when its open to all; when all the 6-7-8 members are discussing among themselves across this oval table or the circular table or the c shaped manner in which they are sitting. So, the use of arguments, examples and logic how effectively are the same related to the subject matter. This is that which will display which will give an inkling or a clue to the employer that you are having analytical ability.

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Number 4 is clarity of thought. Apart from the first three points, if your thinking process is clear; if you are not confused or muddled or take time to take decisions, you know waste time to take decisions, this is somebody everybody would like to have in his or her organizational workplace. How do you show; the question is how do you display that you have a cleared thinking process?

Number 1 is Distillation of Essentials. So, let us take the example of the case study kind of interview. So, a lot of [FL] and data will be given there, will be maybe 6 paragraphs followed by 3 questions at the end, which you have to solve by the end of 10 or maybe say 15 minutes.

The point is the candidate who is able to take out the best, your word of distilled water; distilled water is pure water; so, the candidate who is able to take out the purest matter and that which matters. The essential elements of the case study is one who shows a clear thinking process. For this on the other hand, what you have to do is delete all the peripheral matter; delete all inessential and unimportant matter.

Sometimes they are given in the case study just to confuse you; to befuddle you and to make you digressed, but the point is if you have a clear thinking process, you will be able to detect that these are useless matters and I need not apply my mind to these and speak about these matters during my presentation time or during the course of the general discussion as such.

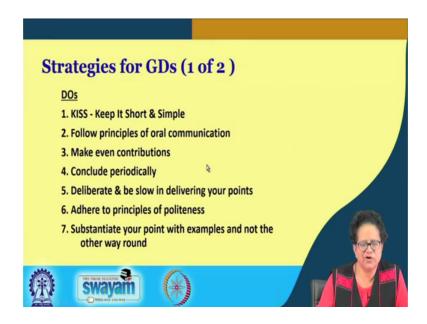
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And the last is most important these are the qualities of a leader conviction and flexibility. By conviction, we mean that you are convinced of your viewpoint; by flexibility, we mean although you are convinced of your viewpoint, you are flexible in enough to accommodate the viewpoint of the others. So, how is this displayed or how is this reflected during the course of the group discussion of 10 to 15 minutes?

The first is look at the strength by which you present your arguments and secondly, how flexible are you in approaching the topic. Now, during the course of the group discussion, if some of the people say good things which matter to you; then you should be able to accommodate them in the group discussion. If a group discussion says something which is important which was new, which is unique; your ability to accommodate those ideas or new opinions show your flexibility in approach to the topic.

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We move further and there are some Do's and Don'ts some strategies for GDs and first we come to the doe Do's. The first advice is KISS which means Keep It Short and Simple. Whatever you have to say do not ramble; do not be rambling on and on like you have on the highways those ramble ships you know 20 of those ships. So, do not be manufacturing and going on and off and digressing and diverting. The point is write a rough note. You have got the case interview, you have got the sheet on which you are discussing. Write some thumb notes on the margins and you may look at it and then, speak or you may look at it once keep it away and then speak, whatever.

The point is whatever you have to say is keep it short and simple, KISS. In other words, you must remember that the others also have to speak. It is not a question of all 7 or all 8 of you getting 1-1 minute each to speak on the topic and then when its open for all, you become impatient that I am not getting my time; I had 10 points to speak and I have only been able to speak about 4 points and the discussion seems to be going on and the other discussant is assertive or aggressive and not giving me a chance to speak; all are speaking at a time there is total Kumbha Mela [FL] confusion. So, when will I get my chance to speak? If these are thoughts, you need to keep them in control.

Remember that there is time enough. It is only a feeling, its a wrong feeling. Sometimes you feel that it is going to be you know it is going to be 10 moment 10 minutes is going to be over and I have not said, but its not like that. Be patient; hold on as the same.

Number 2 is follow the principles of oral communication and this is related to adhere to the principles of politeness. Number 6 here, the point is in oral communication also we have to observe etiquette and manners. We have to be polite; we cannot be cutting the other when he or she is speaking. However, impatient our nature might be. We have to control it. Mind your p's and q's as the same.

So, if one discussant is speaking, at that point of time, hold on listen carefully because I said listening is a very important skill among the 4 communication skills. So, the most important I would say. So, listen carefully; only when you listen, can you assimilate absorb and then, speak. It can be your you know jumping board. If you are able to listen carefully, it can be a jumping mode into better and better performances at the workplace.

You know that the group discussion is meant to replicate your behavior in working as a team or a project at the workplace. The very purpose of a group discussion is to understand how will this candidate behave when he becomes part of our organization. So, this you must remember and follow the principles of oral communication and number 6, you must observe or stick to the principles of politeness mind your p's and q's.

Number 3 is to make even contributions. So, apart from the point that in the normal or the simpler form of group discussion, the first type of group discussion; you have people who in fact, they are asked initially to speak 1 minute and then its open for all. So, all must be able to speak and the leader in this instance displays his or her leadership quality. Also in point number 3 by observing or understanding that ok, we have this candidate here; this friend here who is not speaking and let us ask him, please friend can you are can you just let us know what your view on the issue.

4, what observes what observant observation are what we observe is that sometimes during the group discussion, there are gaps, there are pauses, there are periods of silence. Now what could be done in this instance is that somebody who is aware that now suddenly all of a sudden all have become quiet, this person could conclude that friends till now we have discussed 1 2 3 4 5. So, conclude periodically.

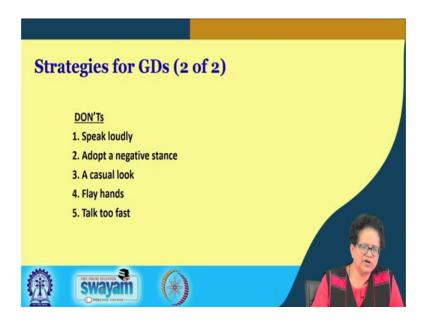
5th, the 5th point is deliberate that is think carefully as they say you know look before you leap. So, I would say think before you speak. So, deliberate, think carefully and be slow. There is no need to be like a rollercoaster when you are giving your points, when you are delivering your points. We have done sixth in connection with 2. Let us come to

the last point. Substantiate your point with examples and not the other way around, that is if you make a point support it with an example. Do not give the example first and then give the point.

So, let us say suppose your point is that environmental pollution is negatively affecting our heritage structures. Then your example is let us say the Taj Mahal, one of the wonders of the world which is located at Agra in our country. Let us say that you can say you can give the example to this point of pollution or like to say industrial pollution is impacting heritage structures negatively.

You can substantiate your point with this example that around the Taj Mahal, there are a lot of industries maybe even leather industry so on and so forth and they are having a negative impact on the Taj Mahal. The archeologist or the restorers or the historians or the visitors have noticed yellowing of the marble used to make the Taj Mahal.

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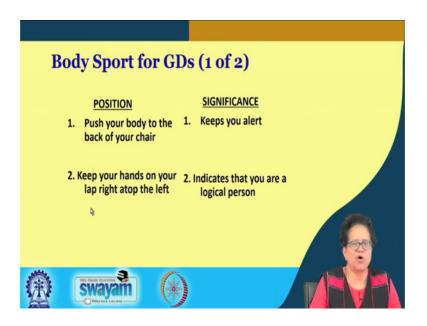
So, we move further what are the Don'ts for GDs. The first is to speak loudly. Remember that if you increase your volume, it reduces by half the impact of what you are saying. Loud volume will not make you be heard. So, there is no need to speak loudly. All are able to listen because all are sitting in close proximity to each other in a group discussion room which has a circular table or a c shaped empty space or oval shaped structure.

Number 2 is do not adopt a negative stance; by this I mean that get emotionally attached to your position, your stance and which makes you negative against somebody else's propositions or statements. Remember that this is just a role playing. This is just a activity, a role play of 10 to 15 minutes and I must do my best. I must not show the negative side of my character which is attachment to my points or emotional attachment or emotional reactiveness.

Number 3 is do not give a casual look. If you look at the group discussant anybody else; if you are speaking look at everybody directly; have the direct gauge or eye contact. Do not give a casual look, it is not a picnic or an informal situation. Number 4 is do not be like a jumping jack; too much of flaying your hands because it would imply that you have to less to say and therefore, your body language is too much and fifth in last is do not talk too fast.

First of all remember that English is not our native tongue. We are all second language users, speakers and listeners in English. So, if we talk fast, if we have too many words per minute in our speech; it will not be understood, absorbed, assimilated by the other discussants. So, if they do not understand how will the discussion proceed.

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So, let us move over to the body sport; how will you display, how will you be sitting, how will you be standing? And in this small line chart, I have on the right hand side the significance of what position or what posture you should adopt during the GD. So, let me

tell you with a word of caution that these are just advisory, you do not have to stick to it and these are not the result of research has been proved it so and so. This is just for your understanding and for your information and knowledge.

The first is push your body to the back of the chair; push your body to the back of the chair. In case you are sitting on chairs because it gives you alert and be comfortable. Do not be uncomfortably seated on your chair. It makes you comfortable, if you push your body to the back of the chair instead of leaning forward. Number 2 is to keep your hands on your lap right atop the left; right atop the left which indicates that you are on a logical person.

This is just in consonance with one research finding which says that the right side of the brain has to do with logic, philosophy and the left side of the brain has to do with artistic tendencies of an individual. But again, I would say that there are people who are left handed and so, for them the normal tendency would to put the left atop the right. So, again as I say this is a word of caution number 2 is an advice. It is up to you to adopt it or to reject it.

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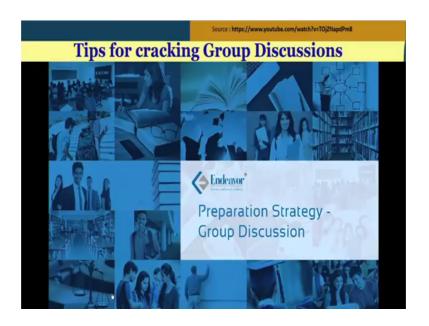
Number 3 is keep your legs stationed on the ground; do not be dangling or moving or you know just waving your heads like legs because you remember that you are under system observation. On the other side of the glass are the recruiters, the people who are representing the organization and they can see you for you. It appears to be a glass

window, but they can see you from there or they might be a CC TV and they may be watching you live in some other room or station.

So, there is no need to if you have a tendency to keep on shaking your legs and making noises, putting them on the floor blah; keep your legs stationed on the ground, control yourself. At least during the course of the interview and this keeps you firmly positioned. On the second part here which is right and left intertwined beneath the chair, I have no comments it is up to you.

The fourth we have already put it in these strategies are the do's for the jury do not have too much of movement with your hands too much of activity whatever you are doing because it indicates that you do not need hands as props when speaking and I think we should be good enough with our words and do not need to use your hands for your for the communication of your message during the GD. I have a video here and tips for cracking group discussions. Please watch.

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Hello everyone. This particular video is for group discussion and broadly, we will try to break it into 4 parts. First of which being what is a group discussion and the purpose that it meets; second, the types of group discussions; third, the assessment parameters and fourth, Do's and Don'ts for a group discussion.

Group discussion; a lot of times is a selection criteria as far as or rather a round for selection in organizations as well as for colleges for selection of candidates after the first round of screening has happened which is most probably an aptitude test.

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In a group discussion, they generally have 8 to 12 people sitting either in a c shape or a u shape or a round arrangement and they are given a topic to discuss. A lot of times certain qualitative things like how do they conduct themselves in a group; team skills, how do they ideate on a particular topic and how do they arrive at a larger motive of reaching a conclusion or trying to converge on a particular point as a team is concerned is what is evaluated.

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Ah. Broadly group discussions are in 4 different categories; first of which is fact based GDs, second are evergreen topics, thirds are third is case studies or fourth is abstract topics. Let me give you certain example. So, that we both are in the same page on this particular aspect.

First is fact based topics; fact based topics more or less a lot of times our current awareness based topics. So, things like did the us commit a mistake by bringing Trump into power; was Brexit more of an emotional decision in comparison to a practical decision by the Britain; is demonetization a good idea badly implemented or is demonetization a good step in the right direction; social media and media, are the propaganda driven? Now, these are the broad topics which a lot of times are where you will need a lot of facts to support whatever your stand is.

The second kind of topics are the evergreen topics. Evergreen topics are those topics which have been more or less debated for close to a 10-15 years now or probably

generations things like very lame topics like arranged marriage versus love marriage or a topics like shoot cricket be made the national sport of India; does hockey not get the required you know momentum as far as the being the national sport of India; should India wage a war against Pakistan; do you ever think that India will beat China? Now these are all really broad topics. We have been who stayed with us for close to generations now and have been debated on multiple forums.

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The third kind of topics are the case based topics. Now case based topics a lot of times are lightly crafted along marketing cases. So, you know a classic example could be what happened to the Cadburys. So, there was a worm which was found close to a decade back. So, what if you are a product manager of Cadburys how will you get back the same credibility which has been lost.

On the other hand, pesticides found in Coca Cola or Pepsi, how will you try to regain that? You know such kind of case studies which are marketing case studies, sometimes operational case studies, sometimes ethic or ethical dilemma based case studies. So, you know probably you are working in an organization, your boss is not supporting you or if they will try to make a case around it and ask you for your solutions. So, that is case studies.

The fourth kind is the abstract variety; a lot of times to check only the creativity of the candidates. So, you know really creative topics like x or the topics like k, water is blue,

life is a lemon, I want my money back such kind of topics who might not have a head or tail around it, but it is just that how do you know envision yourself in such a topic and how do you creatively think through that topic to you know as a group of 10 to 12 people arrive with the same page is something which is being tested in abstract topics.

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Broadly, if I look at the parameters which are checked in all the 4, just in varied proportions could be the broad 4 categories; one is communication skills and body language, second is team skills, third is awareness or understanding of the content of that particular topic and fourth is problem solving ability or creativity.

Now, if its a case study, problem solving ability could be given greater marks. A lot of times these 4 parameters when I talk to the moderators who can GDs, they have tried to put this into 4 different weightages. 35, 25, 25 and 15; just that these 4 weightages change across these parameters depending on the topic which has been given.

So, you know if there is a topic on demonetization or if it is about trump or if it is about current awareness, undoubtedly awareness or content gets 30 marks. On the other hand, if it is a abstract topic which is something like an x or a k or 1 plus 1 is equal to 11 or things like that; here creativity and thought process is given 30 marks something like that. So, 35, 25, 25, 15 is a very standard break up on these 4 parameters; just that it varies on the basis of the topic which has been given to the participants of the GD.

About the larger do's and do nots of a GD, a lot of times for us to develop a content we need to prepare a lot which means which will call for a lot of reading. Now those broad topics like can India ever beat China or things like you know is corruption the biggest problem that is troubling India today; what is the biggest thing that holds back India from being a developed economy in the next 10 years. Now, these are so broad topics that you need to have a very structured approach towards it. A lot of times we call these things as thought generators.

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Thought generators come in the form of a PESTEL and CHM. When I say PESTEL and CHM; it is Political, Economic, Social, Technological, Environment, Legal. CHM is Culture, Humor and Media. So, this is one way of looking at the about the same topic.

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When I look at a case study, there is a very structured approach of SAPADAPA which is followed, which is Situation analysis, Problem analysis, Decision analysis and Plan of action. This is what people call as S SAPADA SAPADAPA. So, you can just try to understand this.

This sits in your head just so that while you are sitting for that group discussion, this could be a thought generator for you. On the other hand, some really broad topics as I told you sometimes is social media a dampener for today's youth; social media is a complete propaganda.

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Now, one such kind of questions are asked, you can even try to follow the why, what, where, how, When approach which is called W5H approach. Wherein, you try to question why did this topic come into the place and where do I want to take this particular topic to and why today. So, you know demonetization is today; hence, the problem is today and it could just be about any particular topic W5H gives you a lot of perspective about the same topic, depending on current awareness. So, this also constitutes the awareness plus content which is 35 marks in such kind of discussions.

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The larger do's and do nots for the GD try to be constructive throughout the discussion, avoid a one to one, a lot of times when aggression reaches a particular point after that you do not think constructively towards the topic; you rather think destructively against a particular opponent this is where you should stop thinking about a person.

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Maintain a good eye contact; avoid a physical gestures which go beyond your shoulder. So, a lot of times you want to point at somebody who is on my right, instead of using this I should rather be using this because that keeps me inside my shoulder limit. Taking down points trying to you know be constructively there or writing down a point or to on a notepad is also considered to be a good gesture an acknowledgement of the fact that you do listen when others speak.

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You do not, necessarily need to start or end. So, there is this myth which says that you know you should either start or end a GD or give a conclusion; these are unnecessary compulsive things pushed by certain propaganda again. Very frankly if you have a take on it have a take on it, i you do not have a take on it. Do not try to push a particular take because that does not come out constructive enough.

Your larger thought process is to have a cohesion of thoughts, bring your team together, reach a particular consensus if possible, acknowledge the fact that there are people who might have alternative opinions, try to include them in the larger scheme of things and you know a lot of times there are some people who maintain a very neutral ground to certain topics, things like if I say can India ever beat China; they will say as far as sports is concerned, we cannot beat. As far as industry is concerned, we cannot beat. As far as culture and freedom of press is concerned, we can beat.

Now, if the same person tries to beat around the bush or give you both sides of the coin a lot of times, it is not taken positively because that also means that you do not have a stand for yourself. Even if you acknowledge the other points. Always hold on to a particular stand, take a stand; only certain topics which you know come with compulsion things like are men better than women or men are better managers than women or probably blacks and whites or religion based topics.

Now these are things which are not in your hand these are God gifted. So, this is where you can maintain a neutral stand. If at all you want to otherwise for anything else, you please have a stand try to push for your stand a little bit more and accommodate the other guys rather than having a very strong opinion in a single direction. That is it as far as GDs are concerned. Read a lot, stay aware best of luck for your season and do well. Thank you.

So, I hope that in a sense this video has been useful to you.

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And if you wish you can look at it further. I just wanted to acknowledge the book called Business Communication by Professor Asha Kaul who teaches communication at IM Ahmadabad. The presentation was totally based on her book, an extract from a book Business Communication which I acknowledge here and thank you for being with me. God bless you.