Innovation by Design Prof. Nani Sabnani Dr. B. K. Chakravarthy Department of Engineering Design Indian Institute of Technology, Bombay

Module – 01 Start of section 2 Lecture – 02 Design Thinking & Collaboration

Let us revisit Design Thinking.

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Design thinking draws upon imagination, intuition and systematic reasoning. Ideas need to be translated into solutions that positively impact a large number of users only then we call it innovation.

So, for any product or service to be innovative it must have scale and reach.

Absolutely.

And obviously, there is a process to this, how does it work?

First of all it is essential that designers empathize deeply with the community of users they are working with.

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Users need to be observed keenly in this specific context. Once this is done ideas are generated and turned into mock ups. These mockups evolve into working prototypes.

That really sounds like a long journey, but a designer cannot possibly be an expert in so, many disciplines.

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Obviously not; that is the reason why I emphasize that innovation depends on collaboration. When designers need the process of innovation, they need to collaborate with various stakeholders.

Tell us a little more about why you advocate collaboration and think it is so crucial to innovation; your doctoral thesis is also about this, right.

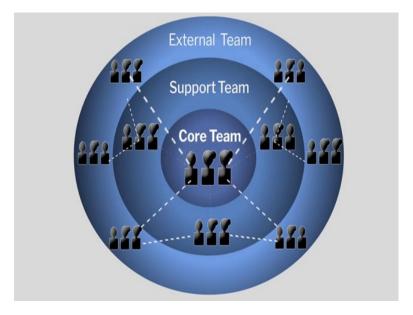
Yes, I learned that innovation works through multiple processes and draws on several skill sets. The transformation of an idea into a solution for a large community of users is obviously possible only when designers, technologists, manufacturers, vendors and experts from a range of domains converge in the process of innovation.

So, multiple teams must work together in the innovation process.

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Yes, as you see here in my collaborative model for innovation, the core team shoulders the full responsibility for innovation. Then comes the enterprise wide or the support team and finally, the external team which gives inputs on new research and technology. These three teams together from the innovation ecosystem. Innovation does not happen without such an ecosystem whether it is the industry, small scale businesses or an NGO.