Innovation by Design Dr. B. K. Chakravarthy Department of Engineering Design Indian Institute of Technology, Bombay

> Module – 02 Start of section 5 Lecture - 11 New users, new needs to meet

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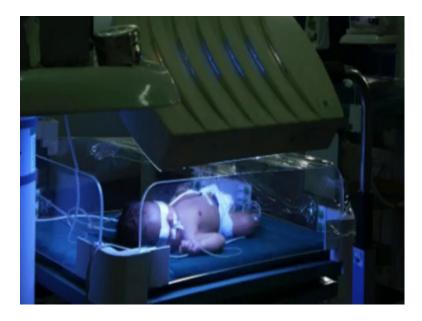


So, now let me show you another very interesting thing. So, while we were in all these journey, it came into paper saying that IIT Bombay students working on real problems in the hospitals. And solving the problems of pain for vein tracing all blah blah very good articles.

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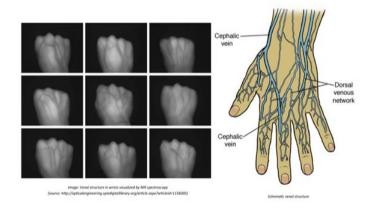
KEM doctors, who are in the pediatric ward, have this severe pain of not finding the vein of babies when they are under operations. They frantically trying to reach me.

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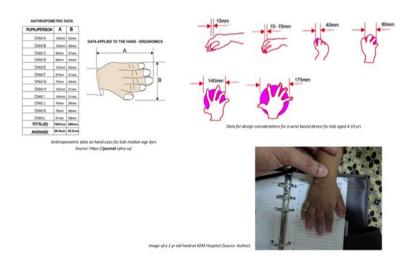


They said you put this in the paper we want this product now; because, our baby's hands are very delicate, we just not able to trace their veins because, they are always very transparent. So, they said you need do to something for us, then I put one student on the job.

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This also has a retraining strap which could replace the vein finding light source once veni uncture has occured. This restraining strap would further eliminate the need for wooden planks

Straps patient to parent



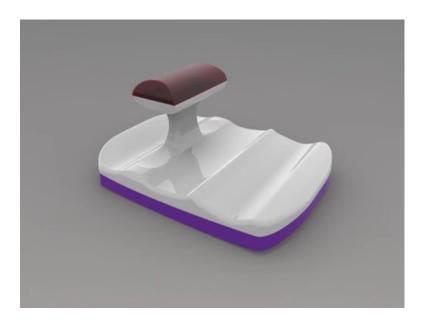
Rapid testing on user

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So, this student went and he did all the study, we went to the KEM hospital came back and he designed this very innovative product. But did not use the synergy of our existing design, what is the synergy in our existing design? We had already PCB done. This man again went to the Lamington road got all the LEDs did all the test again. Guy said you use all the knowledge available. And then he finally, made a mockup model.

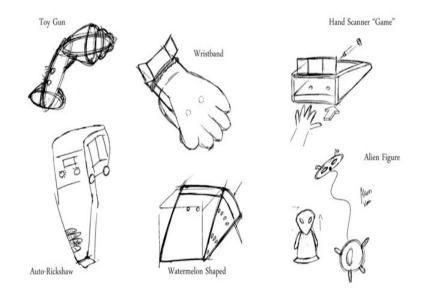
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So, again we just reached the first valley of death. Then interesting thing happened. A colleague of mine from you know bioscience said that his nephew wants to come for

internship. A product design student then he came and I told him will you like to work on the vein tracer for small babies?

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Then he came up with the creative analogies of what type of shape it should be, then you know I had to put my foot down and said.

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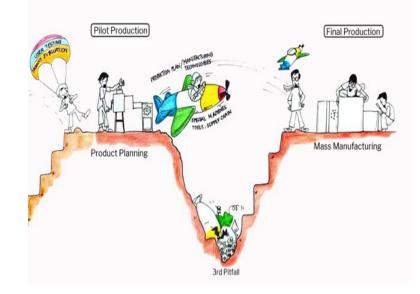
You have to use my existing PCB and take it to test immediately. So, he developed this very very fine small unit. We did the complete process. And we then built a rig using the PCB, which we already had which was having less intensity. Because remember we made multiple PCBs with different intensity of LEDs ? Doctors in KEMs hospitals are very very busy they just cannot give you time whenever you want.

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He followed up regularly with them. And went to the operation table to check how it will work? And then we got very very valuable feedback from the doctors. So, we got that

input. And now we are making the pilot production so, that we can give a couple of units to KEM hospital. So, we are still working on this vein trace for KEM hospital.



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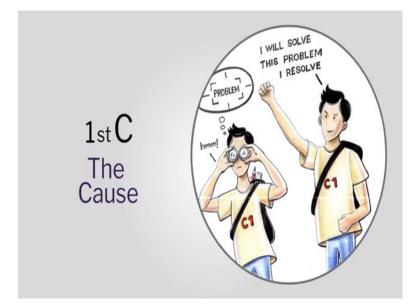
Which is now in which valley of death? Second valley of death. That and the main vein tracer is which valley of death? Third. We are not going to be successful if we do not built teams.

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- Collaborate with industry
- Build a startup
- Leverage clients into manufacturing
- Technology transfer to companies

Collaborate with industry, make a startup out of it, go and leverage clients who are in this business, who are ready to diversify into manufacturing. Do technology transfer to large companies that are all into medical products.

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Why did I use this example for the cause tell me quickly? Out of the 7 C's I use only, I have 20 example. But I use this example to explain the cause and the uses why do you think I did that?

Student: It was getting into the field and understand the uses.

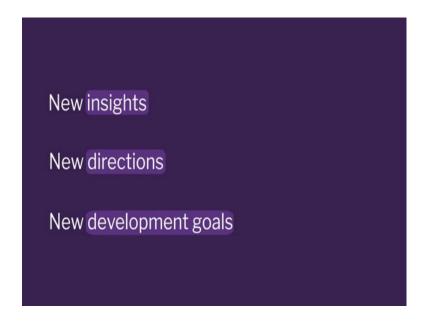
Getting into the field and understanding the user.

Student: The cause kept changing

Very good, you could see different causes in the same product segment. And if you do not stick to your cause, you will be lying in the valley of death for the product idea. Any other, what are the reasons I chose this case study? What are learns- learnings we get from this case study from the cause point of view from the 1<sup>st</sup> C point of view from the user point of view?

Student: User testing at every stage

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Very good, user testing at every stage gives you new insights, new directions, new development you know goals.